



CITY OF RENTON

Mayor
Kathy Keolker

October 23, 2006

2007 Budget – Moving Renton Forward

Citizens of Renton, and
Honorable Renton City Councilmembers:

I am honored to appear before you today as Mayor of our wonderful city of Renton. We all know it as “the center of opportunity in the Puget Sound Region – where businesses and families thrive.” I am pleased to present to you a balanced budget for 2007, which accelerates the momentum we’ve worked to achieve, and **moves us forward** to even greater success.

A budget is not just about balancing the city’s checkbook. Not only does it reflect the values and priorities of those who formulate and approve it, the budget should also reflect the values and priorities of our community.

Earlier this year, I asked the City Council for your budget priorities. You responded by indicating your top priorities and asked that the 2007 budget do the following:

- Uphold the excellent levels of services we provide, while we continue to grow through development and annexations.
- Provide resources to develop an effective approach to emergency preparedness and disaster management.
- Focus on our downtown and ensure it continues to thrive as the “heart” of Renton.
- Encourage citywide development—particularly The Landing.
- Emphasize safety in our downtown and in our neighborhoods.
- Take care of our community and fund our human service needs.

I also asked a group of our employees to provide input on the budget and city priorities. They take pride in the service they provide, but are concerned that their ability to do so in the future may be hampered by being stretched too thin.

During 2006, we’ve kept track of comments, concerns, and suggestions from local business leaders and people who live in our neighborhoods. They want a thriving business climate with opportunities for growing their customer base and clean, safe neighborhoods.

With our proposed 2007 budget, you will see that we have worked hard to address these priorities and needs. The proposed budget also implements needed improvements in capital projects and general operations. It does so while keeping property tax increases to one percent and adds new construction and annexations to the tax base.

HIGHLIGHTS OF THE 2007 BUDGET

The 2007 budget totals \$210,861,478. Of that total, \$58,572,956 represents our capital budgets for 2007, which is 62% more than last year.

I am also projecting that in 2007 we will have an ending balance of our general government fund of approximately \$1 million more than our policy target. This will position us well for 2008.

While these numbers represent an ambitious capital improvement plan, they also signify a responsible approach so that we can continue to provide the high quality services Renton residents have grown to expect.

The 2007 budget anticipates sales tax revenues to grow by 5% over 2006 actual receipts. I believe this is a reasonable estimate, especially when we compare it to the nearly 11% growth in 2006 sales tax revenues over 2005.

This unprecedented growth is no accident. We have worked hard to create a vibrant economy in Renton. We've seen continued economic development and a revitalization of our downtown. We've created a climate for job growth and economic opportunities that benefit the entire community. We are moving Renton forward.

I am recommending a modest increase in our utility rates to pay for maintenance and needed capital improvements. The budget also calls for minor increases in certain user fees to ensure that our residents receive the quality services they expect.

I am further recommending the use of prior year budget savings of just over \$400,000 to fund one-time investments in city programs such as replacement of fire fighting equipment and purchase of vehicles to support the needs of additional staff.

Before addressing the specifics of how the 2007 budget will move Renton forward, it is important to briefly consider the significant successes and progress we achieved in 2006.

2006 ACCOMPLISHMENTS

Promoting Citywide Economic Development

- In August, we celebrated the groundbreaking for The Landing. The Landing will change the way Renton is perceived and will be a catalyst for future development in our community.

- Providence Health Systems made Renton their home with offices in the Southgate Office Park.
- IKEA completed an addition of 36,000 square feet of retail space, making the Renton IKEA the largest single-story IKEA store in the world and the highest grossing IKEA store in North America.
- The Federal Reserve commenced construction on its state-of-the art cash processing facility.
- The Seattle Seahawks' announced plans to move their headquarters and training facilities to Renton.
- Conner Homes broke ground on their 20-acre luxury lakefront residential development just south of the Seahawks site.
- We will soon be rolling out the red carpet as we launch our very own DVD showcasing Renton as the "Center of Opportunity."

And the list goes on!

Revitalizing Our Neighborhoods and Communities

- We tentatively secured a \$1.2 million Federal transportation grant for the Sam Chastain Waterfront Trail and we are well on our way to securing the nearly \$5 million required to complete this trail. We are leveraging every Renton dollar with nearly ten dollars of grant money.
- We're constructing a new 10-acre neighborhood park in the Highlands.
- From tree plantings to Clean and Green Saturdays to Clean Sweep Renton, we're working to keep our city beautiful and protect our environment.
- In Community Services alone, we have over 1,700 volunteers contributing the equivalent of over \$370,000 worth of services. We have achieved unprecedented success in our volunteer programs and our neighborhood outreach efforts.

And the list goes on!

Managing our Infrastructure and Planning for Growth

- We have been working diligently with regional agencies to promote Renton projects and get them funded. In 2007, construction will begin on \$300 million in improvements to the I-405 and SR 169 corridors through Renton.
- We made major improvements to the intersection of Duvall Ave. NE and Sunset Blvd. NE. We have also obtained a \$4.7 million grant for the SW 27th/Strander Blvd. project.
- We opened the new Maplewood Water Treatment Facility to provide high quality drinking water and meet our future water needs.
- We obtained an improvement in the city's credit rating - this reduces costs when we borrow money for these important projects.

And the list goes on!

Contributing to the Livability of our Community

Critically important to the city of Renton and our quality of life are public safety services. In 2006, we took several steps to strengthen our law enforcement efforts:

- We implemented our RENSTAT program, which utilizes computer statistics to focus police where they are needed most.
- We have strengthened REACT (Renton Enhanced Abatement and Code Enforcement Team) to include a weekly "hot list" that identifies and resolves the top ten concerns. REACT's multi-departmental approach addresses community problems through non-traditional methods.
- We implemented E-police, an online web-based police reporting system. Since we started testing this in May 2006, we have already saved over 150 hours of commissioned police officers' time.
- We participated in a weeklong, intensive session of emergency management training at the FEMA training center in Emmitsburg, Maryland, to better prepare us for emergencies.

And the list goes on!

MOVING RENTON FORWARD

We have done well but we have much more to accomplish. This budget is not filled with new initiatives but instead focuses on shoring up our foundation and continuing to deliver the top quality services our citizens and businesses expect and deserve. This wasn't made any easier by several mandatory cost increases we also had to address.

The good news is that we have increased revenue, and along with our ongoing commitment to increasing our efficiency, that offers us some options. Fortunately, our growth allows us to pay for some unavoidable, significant increases in basic costs and still provide the services that are critical to our quality of life.

Mandatory Cost Increases

The most significant impact to our mandatory costs was the change in retirement system contributions established by the State of Washington. Most cities in Washington are part of the statewide Public Employees Retirement System and pay into that system at rates set by the State. The State has adjusted its funding and, as a consequence, contributions to the retirement system will increase by an average of 44.5% in 2007, or an increase of over \$635,000 of general government contributions alone. This is anticipated to continue in 2008 with another 44% increase, resulting in an increase over two years of just over \$1.8 million.

We've worked hard to conserve energy. We are converting our standard traffic signal lamps to energy saving light emitting diodes (LED) that use less electricity, and we've purchased high

efficiency pumps to reduce power bills by 20% in 2006. Despite these measures, our energy costs are rising. The city's energy bill is estimated to increase by \$95,000 in 2007.

Mandatory cost increases in the Police Department include an increase of \$176,627 to the emergency communications system operated by Valley Comm. Additionally, the overtime benefits budget increased by \$142,560 due to the retirement system rate increase.

The Fire Department also saw mandatory cost increases including retirement system costs on the overtime budget of the department and the Valley Comm increases. These mandatory costs totaled \$62,000.

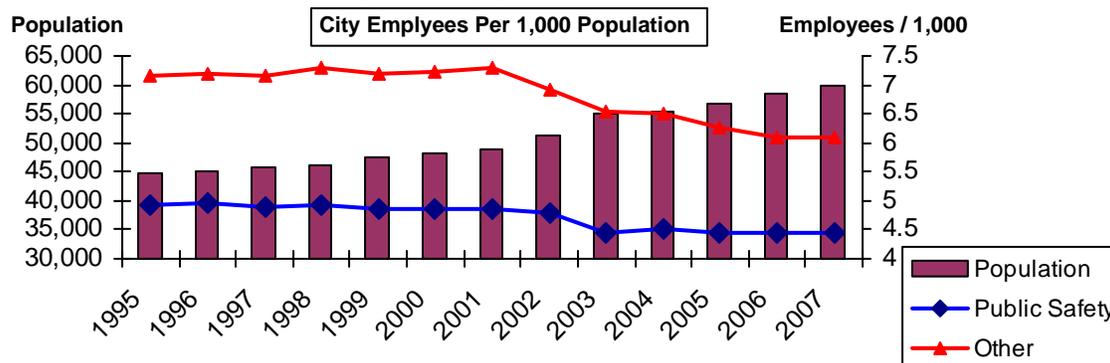
Overall, approximately 11% of the increase to our operating budget is the result of mandatory costs increases.

Maintaining Service Levels

While we have seen our population grow over the past several years, partly due to small annexations and new construction, the ratio of employees per thousand has declined since 2001.

We have focused on efficiency and we've worked very hard to stretch every dollar. But we've reached the point where we can't continue to provide good service unless we add more people. Our employees work hard to maintain our quality of life here in Renton and they are proud of what they are able to accomplish. But they told us and the Council told us that we're stretched too thin and need to add some resources so we are proposing to do that.

The chart below illustrates a couple of key points.



Additional Staff Resources

Overall, this budget recommends adding six public safety employees – four in our Police Department and two in our Fire Department. It also recommends adding 12 employees in other areas of the city for a total increase of 18 employees, or an increase of just over 2% above our current number.

For public safety, this includes two additional police officers mid-year, two jail transport officers, one emergency management coordinator, and one administrative support staff member for the Fire Department.

To maintain our basic services, we propose a street maintenance worker, a construction inspector, a parks worker, a librarian, and workers for water maintenance and surface water maintenance. For our solid waste programs, our budget includes a half-time position to keep our "Clean Sweep" and other programs viable. For the upcoming CIP projects we are including a two-year limited term project manager in our Community Services Department.

To ensure that we provide the best and most efficient services possible, we are adding one analyst and one administrative support staff person in our Human Resources Department, one additional staff support position for growing Information Systems needs, and one half-time records specialist in the City Clerk's office. In Finance, we are adding an investment analyst. If this employee improves investment returns by half a percentage point, it will result in a net increase in revenue of \$80,000.

Please refer to your budget documents for the specific changes and the needs they address.

In addition to the positions previously mentioned, there are several other key additions to the budget that address service levels.

The legal budget will receive an additional \$20,000 to assist with costs associated with the REACT nuisance abatement program.

The HR & Risk Management budget includes an additional \$15,000 to offset increased costs of recruitment such as advertising.

In addition, funds are provided to hire public defense in those cases where a conflict of interest exists.

We are also including improvements to the financial systems used by the city to standardize and streamline processes. The software upgrades that will enable these changes will cost \$35,909.

Finally, the State mandates that the city conduct a door-to-door census to determine the population of each area the city annexes. Due to the large annexations anticipated to become effective in 2007 and the loss of a part-time employee the city had used for past census operations, this budget includes \$75,000 to conduct this work.

Moving Forward with Public Safety

I mentioned earlier that it is important that we keep our community safe. In addition to the police officers, jail transport, and emergency management positions identified above, this budget includes initiatives that will leverage our resources in several ways.

We plan to train one or two volunteers in 2007 to help with the enforcement of the disabled parking spaces. We anticipate that the revenues this will generate will be sufficient to add a vehicle that program volunteers can use. It will also help ensure that these spaces are reserved for those who truly need them.

The Police Department will be billing employers the full cost of "off-duty" employment for those private events where a police officer is requested.

The department will address safety concerns by pursuing a traffic enforcement system to monitor drivers running red lights at intersections. This system is successfully being used in many communities and has no financial risk to the City.

Earlier this year, Chief Milosevich implemented the Special Operations Division by combining the current Bicycle Patrol Officers with our REACT officers. This group, consisting of two sergeants and 12 officers, will eventually be housed within the Downtown Parking Garage precinct office, and will be responsible for pro-active response to law enforcement issues citywide. We will also continue to divert our school resource officers to the downtown Transit Center before and after school as needed.

Moving Forward to Create Livability

Our aquatic programs continue to attract national attention. In 2006, 4,700 more people visited the Henry Moses Aquatic Center than in 2005, and gross revenues increased by \$79,000.

In 2006, we added funds to provide night lighting for the Henry Moses Aquatic Center. The 2007 budget proposes adding resources for our aquatic programs to increase our hours of operation. While we expect some additional fees to be generated, there will be a net budget impact of \$66,200.

As you know, I co-chaired the King County Healthy Families Task Force. This group defined unmet needs for human services countywide. Renton is known as a regional leader in many areas and I believe we need to increase our support for those less fortunate. Therefore, I am proposing an increase of \$157,000 to our Human Services grants. This amount will fund all the projects recommended in 2007 by our Human Services Advisory Committee. This additional funding puts us back in line with the 1% for Human Services funding target we set several years ago. We will also be receiving an additional \$11,683 in housing repair assistance from the federal government, which we are adding to the budget.

Moving Forward to Promote Economic Growth and Neighborhood Revitalization

Downtown Renton is the heart of our city. By making the right investments for downtown we are laying a solid foundation for its future enhancement and vitality. As The Landing emerges to the north, it is even more essential that we do something to create a stronger identity for our downtown and encourage shoppers and visitors to explore all that Downtown Renton has to offer.

The budget includes funds to provide gateway and “way-finding” signage for downtown. It also provides for a study of ways to effectively connect the downtown to The Landing, Southport, and Coulon Park, initially, and in the future to the Sounder commuter rail station at Longacres and possibly north to Port Quendall. This study will explore the feasibility of various options, including enhancement of an intra-city shuttle bus or development of some other form of transit technology. The total available for these efforts is \$300,000, funded from our general governmental CIP.

We have identified funds that are needed to assist with the planning efforts associated with the large pending annexations. However, money for the more significant land-use planning and infrastructure needs assessments is expected to come from an agreement with King County. As the agreement is not complete, the budget does not include these funds. Should King County agree to fund these efforts, we will bring them to the Council as an amendment to the budget.

Moving Forward to Complete Major Capital Projects

This budget includes a nearly \$22 million increase in capital improvement projects from 2006. We are in the middle of the most ambitious transportation CIP ever implemented in this city, as well as some significant parks, facilities, and utilities projects.

Please refer to your budget documents for the specific projects and budgets. Major highlights of CIP projects include:

Transportation - large projects such as the SW 27th Street Connection to Strander Blvd., South Lake Washington roadway improvements, widening Duvall Ave NE, and multi-modal transit improvements on Hardie Ave SW.

Airport – precision approach to make our airport safer in all weather conditions, one building demolition, completing the new north and south entrances to the airfield.

General Governmental - the Sam Chastian Waterfront Trail and the Springbrook Creek Wetland Mitigation Bank Trail, CIP projects for major parks and facilities maintenance, Information Services capital projects to increase our efficiency and keep us technologically competitive.

Utilities - the new Hazen 565 Zone reservoir and treatment facility, intertie connections, water and sewer main rehabilitation and replacements, emergency power facilities, lift station replacement and rehabilitation, water treatment facility in Kennydale, Springbrook Creek improvements, and drainage and emergency storm projects.

This impressive list totals nearly \$58.6 million. Moving forward to complete these projects will further provide the infrastructure Renton needs to continue our progress toward becoming “. . . the center of opportunity in the Puget Sound Region – where businesses and families can thrive.”

TO SUMMARIZE

We faced many challenges in developing this budget. Initially we felt we would be hard pressed to address the many needs our thriving city is facing. However, I am convinced that our finances are sound enough to move forward with these recommendations—both operating and capital. Councilmembers, employees, business leaders and citizens have all expressed similar thoughts about what we need to do to keep our city livable. It is time to make the necessary changes to our budget to ensure that we continue our momentum in meeting our business plan goals and objectives.

I want to thank the City Council for your advice and guidance. I want to thank our hardworking city staff for their efforts in helping develop an ambitious budget plan for 2007. I want to thank the community for continuing to offer ideas about how to make Renton even better. I know it will be another successful year of accomplishments as we work together to implement all the ideas that this budget represents.

Sincerely,

A handwritten signature in cursive script that reads "Kathy Keolker".

Kathy Keolker
Mayor

City of Renton, Washington 2007 Operating Budget Highlights

General Government

The City Council amended its Financial Management Policies in September 2006. One change was to combine the budgeting and reporting for the activities that are largely supported by taxes into "General Government."

Revenues

General Government revenues performed strongly in 2006, which led to a change in the forecasting method for 2007. Rather than base the 2007 estimates for the major revenues on the 2006 forecast, we instead used an estimate of the actual collections in 2006 as a base. The 2006 budget estimated the major revenues to grow by 2.84% over 2005 actual collections. This is in large part due to using the 2005 estimates to base the original 2006 budget forecast. The table below illustrates the budget and actual revenue collections for each of these years.

	2005 Budget	2005 Actual	2006 Budget	2006 Estimate	% Change	2007 Estimate
Sales Tax	18,792,600	18,692,911	19,503,252	20,221,572	3.68%	21,198,335
Utility Tax	9,599,800	9,585,293	9,895,036	10,730,549	8.44%	11,184,080
Gambling Tax	2,005,000	2,305,120	2,305,000	2,083,680	-9.60%	2,088,680

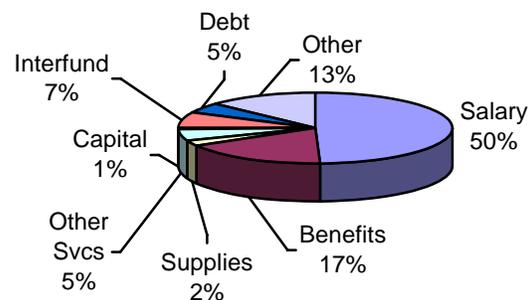
The net effect is an estimated \$1.5 million increase to fund balance as a result of 2006 activity and increased revenue estimates for 2007. More information about the 2007 revenue estimates can be found in the revenue summary section of the budget.

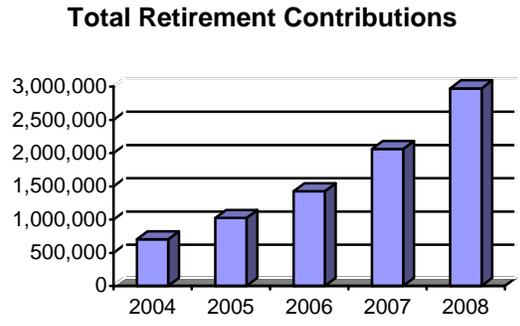
Expenditures

Compensation Wages

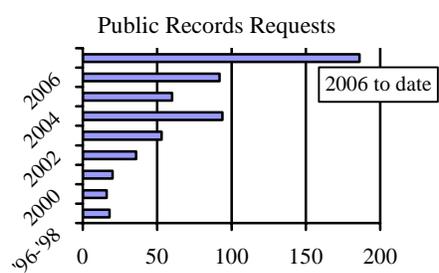
All bargaining units of the City are in the second year of three-year contracts during 2007. A cost of living adjustment (COLA) of 3% is included in each of the contracts and used for non-represented employees as well. We developed the

compensation budget forecasts using the forecast module of the financial system. This enabled more specific estimates to be developed. These included changes in employee step progression (and related pay rates), changes in longevity pay and other changes. As a result, the overall change in wages for the 2007 budget (compared to the 2006 budget) was 2.14%.



Benefits	<p>The most significant benefits change was the change in the mandatory retirement system</p>												
Retirement System	<p>contributions established by the State of Washington. The cities in Washington are part of the statewide retirement system (with few exceptions) and therefore pay into that system at rates set by the State. The State has adjusted these rates based on its ability to pay on behalf of state employees. With the recent improvement in the economy, the State is able to increase contributions to the fund and this changes the rates for all of us mandated to participate in the fund. As a consequence, contributions to the retirement system will increase by an average of 44.5% in 2007 or over \$635,000 increase in General Government alone. This is anticipated to continue in 2008 with another 44% increase resulting in an increase over two years of just over \$1.8 million.</p> <div data-bbox="836 262 1356 588"> <p style="text-align: center;">Total Retirement Contributions</p>  <table border="1" data-bbox="836 262 1356 588"> <caption>Total Retirement Contributions</caption> <thead> <tr> <th>Year</th> <th>Contributions</th> </tr> </thead> <tbody> <tr> <td>2004</td> <td>~750,000</td> </tr> <tr> <td>2005</td> <td>~1,000,000</td> </tr> <tr> <td>2006</td> <td>~1,400,000</td> </tr> <tr> <td>2007</td> <td>~2,100,000</td> </tr> <tr> <td>2008</td> <td>~3,000,000</td> </tr> </tbody> </table> </div>	Year	Contributions	2004	~750,000	2005	~1,000,000	2006	~1,400,000	2007	~2,100,000	2008	~3,000,000
Year	Contributions												
2004	~750,000												
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Health insurance	<p>The cost of employee health insurance typically also increases each year. In 2007, we anticipate a rate increase of 10%. The change in budget will be less, as a result of using the financial system to budget more accurately will result in actual costs in 2007 projected to be 6.14% above 2006 budget.</p>												
Departments	<p>The General Government budget is composed of numerous departments providing services to the community and internal services to other City departments. We will highlight the major changes for General Government departments in this section. More information about the departments' core services, accomplishments, goals, and service measures can be found later in this budget.</p>												
<div data-bbox="219 1333 446 1417" style="border: 1px solid black; padding: 2px;"> <p style="text-align: center;">AJLS .5 FTE</p> </div>													
Legislative	<p>There are no significant changes to the Legislative budget in 2007.</p>												
Executive	<p>The 2007 budget includes \$15,000 to conduct a citizen survey during the year.</p>												
Judicial	<p>The Municipal Court budget includes a few minor changes. The State of Washington established compensation standards for judges. This budget adjusts the judge's compensation slightly (\$ 2,308) to conform to these standards. As a result, the City will be reimbursed by the State for a net gain to our budget of more than \$22,000 each year.</p>												
Public Defender	<p>In addition, funds are provided to hire public defense in those cases where a conflict of interest exists.</p>												

Legal	<p>The legal budget will receive an additional \$20,000 to assist with costs associated with the REACT nuisance abatement program.</p>
City Clerk .5 FTE	<p>The City Clerk’s office will receive a half-time Records Clerk to assist with increasing workloads for record requests and other duties.</p>
<div style="border: 1px solid black; padding: 2px; display: inline-block;">EDNSP</div>	<p>The Economic Development, Neighborhoods and Strategic Planning Department requested funds to assist in the planning efforts associated with large pending annexations. The State mandates that a door-to-door census</p>
Annexation Efforts	<p>be conducted after each annexation. Due to the number and size of annexations in the pipeline for 2007, this budget includes \$75,000 for assistance with this important work.</p> <p>Money for the more significant land use and infrastructure planning efforts in the Potential Annexation Areas is to come from an agreement with King County. As the agreement is not complete, the budget does not include these funds. Should King County agree to fund these efforts, we will bring them to the Council as an amendment to the budget.</p>
Downtown	<p>Another initiative of the department is the continued enhancement of Renton’s downtown area. The budget includes funds to plan, design and construct “way-finding” and gateway signage for the Downtown. This will encourage people visiting the Landing and other parts of the City to also explore the City’s historic retail core. The budget also</p>
Corridor Connection	<p>provides funding for a study of ways to effectively connect the Downtown to The Landing, Southport and Coulon Park, initially, and future connections to the Sounder Commuter Rail station at Longacres and to Port Quendall. The study will analyze the feasibility and costs associated with some type of enhanced local shuttle bus system, or some other mode of transportation. The total available for these combined efforts is \$300,000.</p>
<div style="border: 1px solid black; padding: 2px; display: inline-block;">Fire Department 2 FTEs</div>	<p>The Fire Department budget addresses numerous needs.</p>
Mandatory Costs	<p>The mandatory costs within this department include the effect of the increases in retirement system costs on the overtime budget of the department. In addition, the emergency communications agency, “Valley Com” passed through increases. These mandatory costs totaled \$62,000.</p>
Emergency Management 1 FTE	<p>Emergency management was an important priority that is being met in the 2007 budget. The department will hire an additional employee to serve as “Emergency Management Coordinator.” This coordinator will also require some additional resources as well with a first year budget totaling \$183,442.</p>



Administration 1 FTE	<p>Another priority of the department is additional administrative support. The department felt that the addition of an administrative support position would be the best way to improve its overall effectiveness at this point.</p>	
<table border="1"> <tr> <td data-bbox="264 359 431 457"> Community Services 2 FTEs </td> </tr> </table>	Community Services 2 FTEs	<p>The Community Services Department has numerous mandatory increases in the 2007 budget. They include:</p>
Community Services 2 FTEs		
Mandatory Costs	<ul style="list-style-type: none"> ▪ Funding shift for block grant funding - \$10,771 ▪ Required environmental safety needs - \$25,400 ▪ Increased rail line crossing fees - \$3,270 ▪ Effect of retirement increase for seasonal employees - \$45,300 	
Library 1 FTE	<p>The 2007 budget addresses level of service concerns in several areas as well. Staff at the Renton Library was reduced by one employee in 2005. This has begun to impact service to the extent that a potential reduction in hours would be necessary. The 2007 budget restores this staff position. In addition, collection of past due fines at the library will be strengthened with a potential positive impact on the overall budget. (No increase in fine revenues is included in our forecasts yet.)</p>	
Human Services	<p>The Human Services grants would be increased by an amount of \$157,000, which will help to fund recommended grant projects from the process conducted in 2006. This meets the City's goal of at least one-percent of its budget being dedicated to meeting the human service needs in our community.</p>	
Administration	<p>In addition, we will receive an additional \$11,683 in housing repair assistance from the federal government that we are adding to the budget.</p>	
Community Resources	<p>Additional part time hours are included in the Administration budget (in the amount of \$10,764).</p>	
Parks 1 FTE	<p>The 2007 budget reflects an assignment of community events from the Mayor's office to Community Services. The total amount of funds being transferred (from various budgets) is \$90,898, but an additional \$3,178 is needed to fully fund these efforts. This is included in the budget.</p>	
	<p>Security needs at Renton Community Center of \$6,400 are also included in the 2007 budget.</p>	
	<p>To address level of service needs in the parks maintenance area, including the upkeep of the City's newest park, we are adding one parks maintenance worker and associated costs (for a total of \$100,511). This position will also assist with the volunteer program.</p>	

Aquatics Hours	The Henry Moses Aquatic Center received new lighting in 2006. We are proposing adding program hours to this facility in 2007. We expect some additional fees to be generated with a net budget impact of \$66,200 for our pool and other City aquatics programs.
Senior Center	We are proposing a modest increase in funding for the Senior Center Health Screenings program. We have several programs that will be offset by revenues or other funding sources including: concessions, support for boards and commissions, holiday lights and Veterans Memorial Park.
Non-capital projects	Lastly, a few projects are included in the operating budget. They are an upgrade to the computer software we use for class registration and the addition of a two-year limited term employee to manage the capital construction program. Recall that we eliminated a similar position in 2005.
FIS 1 FTE	The Finance and Information Services Department (FIS) now accounts for the Information Services element in an internal service fund (Fund 503).
Investment Program 1 FTE	Finance added an employee to coordinate the investment program and to conduct internal audits of City accounts and activity. It is anticipated that if this employee improves investment returns by ½ percentage point, it will result in a <u>net</u> increase in the budget of \$80,000. No estimate has been developed of the potential savings from internal audits.
System Improvements	Other changes to the Finance budget include improvements to the financial systems used by the City. A project in 2006 resulted in the recommendation to standardize the use of the financial system and streamline processes. The software upgrades that will enable these changes will cost \$35,909 and are included in the budget.
Human Resources & Risk Management 2 FTEs	We anticipated that employee turnover would decline when we eliminated a position in 2005. Instead, it has increased as a result of retirements and of new positions. To address this “level of service” issue a personnel analyst is being added in 2007.
Personnel Analyst 1 FTE	In addition, the department sees significant walk-in traffic and does not have administrative support help to assist these and other needs. A top priority to make others in the department more efficient in their tasks is to add an administrative assistant. This is also included in the 2007 budget.
Administrative Assistant 1 FTE	The HR & RM budget also includes an additional \$15,000 to offset increased costs of recruitment such as newspaper and other advertisements.

PBPW
2 FTEs

Street Maint.
1 FTE

Construction
Inspector
1 FTE

Supplies

Energy

Police
4 FTEs

Mandatory
Costs

Jail Transport
2 FTEs

Patrol Officers
2 FTEs

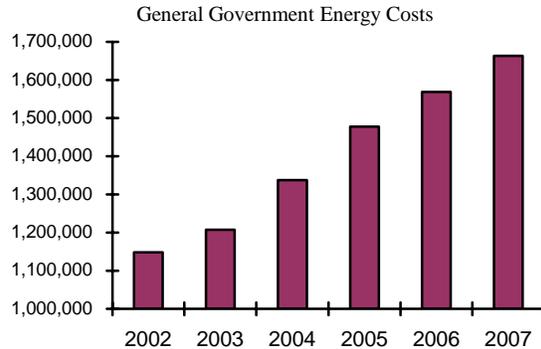
Disabled
Parking
Enforcement

Off-duty
security

Changes in “Planning, Building and Public Works” include the addition of a street maintenance worker and a construction inspector to address level of service issues. This adds \$76,584 and \$94,275 to the budget respectively. We have also added a vehicle for the inspector.

Other changes to the PBPW budget include an increase in the street maintenance supplies in the amount of \$26,000. This will help keep the quantity of supplies used constant while prices increase.

The energy bill of the City has increased over the years (as it has for all of us). The chart to the right shows the trend and the estimate for 2007 (an increase of \$95,000).



The Police Department also has numerous changes to the 2007 budget. The mandatory cost increases include an

increase to the emergency communications system (operated by Valley Com) in the amount of \$176,627. This increase of 18% over last year was higher than usual due to an increasing percentage of the calls handled by Valley Com being related to Renton Police. The increase in the retirement system rates also resulted in a need to increase the overtime benefits budget by \$142,560; just to keep pace with the same number of hours budgeted for 2006.

Level of service challenges exists in the Police Department as well. These are exacerbated by the difficult time in hiring and training officers. This budget addresses this in two ways. First, the department will add two jail transport officers. They will be able to transport prisoners, freeing police officers from this task. Secondly, the budget adds two additional officers mid-year.

Enforcement of the disabled parking permit spaces is on a complaint basis currently. By adding a vehicle that can be used by volunteers, the department will proactively enforce parking in the marked disabled parking spaces.

Two programs proposed in the department with revenues that offset the costs are also included in the 2007 budget. The first accounts for off-duty police officers for private events in exchange for reimbursement for their full costs.

Traffic enforcement service	<p>Secondly, the Department will pursue a traffic enforcement system to improve safety by monitor running red lights in intersections. This system is in use in a growing number of communities with good success. The process is to contract with a firm that provides the equipment for a share of the fine revenue generated from the infractions. There will be no financial risk to the City and the system will address the problem of vehicles not respecting the red traffic lights.</p>
Debt Service	<p>The City issued bonds to finance construction of traffic improvements in the Southwest Lake Washington project. The first year's debt service is provided for by capitalizing the interest and including this amount in the financing transaction. This results in an increase to debt service in 2007 and a transfer in from the project fund for the capitalized interest. The future debt payments will be paid by increased economic activity in retail and other improvements associated with the site.</p>
Fund Balance	<p>The General Government budget proposes to use fund balance in two ways that are significant. First, an amount of \$401,069 is proposed to be appropriated in the General Fund for specific one-time expenditures. The one-time expenditures include funding significant replacements of equipment in the Fire Department (\$300,000) and numerous smaller items associated with the additions to programs described above.</p>
General Fund	<p>Secondly, a transfer of fund balance in the amount of \$1,500,000 from the debt service fund to the Capital Improvements Fund (Fund 316) is proposed. This will provide funds that are not needed for debt service to be invested in capital improvements and major maintenance of City facilities.</p>
Debt Service	<p>The resulting General Government fund balance is estimated to be \$9.1 million as a result of this budget. This represents 11% of expenditures and is \$1 million over our revised policy target of 10%. This anticipates 1% under-budget expenditure and 1% over-budget in revenues results from 2006. We fully expect the actual fund balance to be higher than this as a result of better than budget results from 2006.</p>
Forecasted Fund Balance	<p>This is the end of the General Government Funds</p>

**Special
Revenue
Funds**

Arterial Streets
Fund (102)

There are no significant changes to the Arterial Streets Fund.

Leased Facility
Fund (108)

There are no significant changes to the Leased Facility Fund. As a reminder, we now include the Downtown Parking Garage in this fund.

Hotel-Motel
Tax Fund (110)

Increased revenue budget in recent years enabled us to adjust the forecast in 2007. The amount available for tourism promotion will benefit from this change.

1% for Arts
Fund (125)

There are no significant changes to the 1% for Arts Fund.

Cable TV Fund
(127)

There are no significant changes to the Cable TV Fund.

Park Memorial
Fund (131)

The Park Memorial Fund will contribute to the development of the trail system with money available in the fund.

**Debt Service
Funds**

Fund 219

The only debt service fund that is not a part of General Government (described above) is the Senior Housing Voter Approved Bonds. These bonds will be completely paid off in 2009. This will permit 2008 to be the last year in which taxes are levied to pay this debt service.

**Capital
Funds**

Mitigation
Funds (303-305)

There are no significant changes to the Community Development, Fire or Transportation mitigation funds. Money from these funds will be used in 2007 to finance related projects as described in the Capital Improvements Plan.

Capital
Improvements
Fund (316)

The Capital Improvements Fund is the account that implements the current year of the Capital Improvements Plan (CIP) for municipal facilities. Please refer to the CIP for a list of the projects planned for 2007 and the use of City resources to finance those projects. The year 2007 will see about twice the usual investment in capital facilities and major maintenance than exists in a typical year.

Transportation
Improvements
Fund (317)

The Transportation Improvements Fund is the account that implements the transportation element of the CIP. Two thousand seven (2007) will be the largest year of transportation projects for the City ever, by a large margin. Again, details of the projects and use of City resources for these projects can be found in the CIP section of this budget.

South Lake Washington Infrastructure Fund (318)	<p>The South Lake Washington Infrastructure Fund accounts for the transportation and other improvements associated with “The Landing” project. This mixed use project will house 900 residential units, about 600,000 square feet of retail, restaurants, a multiplex cinema and numerous other amenities. This fund was created in 2006 and will run the length of the project, likely through 2008. The fund will transfer \$784,580 to provide for debt service during construction.</p>
Enterprise Funds	<p>The City operates several enterprise type (or business type) accounts. These include the Water; Wastewater and Surface Water utilities; a solid waste utility; the golf course; and the airport.</p>
Utility Funds	<p>The water, wastewater and surface water utility funds are accounted for and budgeted for separately, but are managed as a system in accordance with the City’s Financial Management Policies. The system initiated a comprehensive rate review with the assistance of outside consultants with expertise in this area. Their preliminary efforts were incorporated into the revenue and rate recommendations of the 2007 budget. A combination of many years with little or no rate increases combined with using debt to finance our capital investments has resulted in the need to adjust rates now. The rates are recommended to be adjusted as follows:</p>
Rates	<p>Water – \$ 1.28 per month (5%) WasteWater – \$.70 per month (5%) Surface Water - \$.17 per month (3%)</p>
Staff Needs 2 FTEs	<p>It is anticipated that these rate changes will maintain the viability of the utility funds, and the significant maintenance program that each requires, to provide reliable and consistent service.</p> <p>The proposed rates include the resources needed for the staff recommendations that are one employee each for the water and surface water utility. These staff will help to address the level of service issues described earlier.</p>
Solid Waste Utility .5 FTE	<p>The City provides garbage service through its solid waste fund. This service is provided through a contract negotiated by the City. No significant changes are anticipated in the Solid Waste Fund. No change to the rates is being proposed. The current budget will support the addition of a part-time employee and the continuation of the “Clean Sweep Renton” program.</p>
Golf Fund	<p>The Golf Course periodically updates its fees to keep pace with the market and rising costs. The year 2007 will see a recommended increase in golf fees. No other significant changes are proposed for the golf course fund.</p>
Airport Fund	<p>The Airport continues to invest in capital improvements implementing the master plan and improving the facilities. It will continue to update contracts for leases and other business relationships.</p>

Internal Service Funds

The City operates several “businesses” that provide service internally to other City departments. These include the motor pool (Equipment Replacement), the Risk Management fund, the employee health insurance fund, the retiree health insurance fund and the Information Services Fund.

Equipment Rental

The Equipment Rental Fund will see a significant increase in its budget for 2007. This results from two things.

Replacement Account

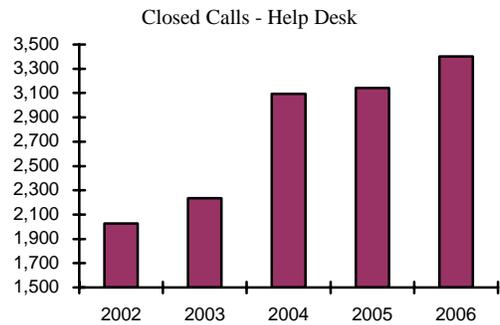
First, the amount of equipment due to be replaced in 2007 is about double the typical amount, approaching \$2.4 million. This includes a pumper truck and an aid unit in the Fire Department and an aerial bucket truck for Public Works. The aid unit and the bucket truck are being considered for replacement by hybrid vehicles.

Reserve Account

Secondly, we continue to work the replacement of all the large fire apparatus into the replacement account. The result is an increase in the amount assessed to the fire department to provide the funds for future replacement.

Information Services
1 FTE

The Information Services Fund was created in 2006 to allocate the costs of the City’s centralized IS program. This fund provides for the technology, telecommunications and print / mail room needs of the City.



IS Capital

The budget contains the typical level of funding for investing in technology to leverage the efforts of City staff (\$1.3 million). It is important to note that the City previously funded capital investments in CIP. This is now funded from operating budgets.

Help Desk
1 FTE

The ubiquitous nature of technology results in increasing “help desk” activity. The chart to the right illustrates this trend. In response, an additional full time staff person will be added to the one existing full-time employee and two interns.

Risk Management

The City’s Risk Management program consists of three funds, the Property & Liability Insurance Fund (502), the Employee Health Insurance Fund (512), and the Retiree Medical Fund (522). No significant changes are proposed for these funds. The budget provides for sufficient resources to meet the anticipated needs of the City’s insurance programs.

Capital Improvements

General Government CIP

Accounting and budgeting for the General Government Capital Improvement Plan is typically in Fund 316.

- Sam Chastian Waterfront Trail: \$500,000 in 2007, \$4.5 total. We anticipate leveraging every dollar we spend with approximately \$10 dollars of state and Federal grants.
- Aquatic Center: \$120,000 in 2007. on-going major maintenance activity.
- Grant Match: \$200,000 in 2007. on-going match of \$100,000 per year.
- Parks Maintenance Facility: \$96,000 in 2007. Adding \$2 million to fund reserve for a total of \$6.2 million in reserve.
- Parks Long Range Plan: \$60,000 in 2007.
- Springbrook Creek Wetland Mitigation Bank Trail - \$240,000 in 2007 city funds. \$1.36 million from other sources.
- Operational Facilities Major Maintenance: \$514,000. Major maintenance to fire stations, City Shops, fall restraint systems, and expand the police substation at parking garage.
- Leased Facilities: \$225,000 architectural and engineering review of 200 Mill Building curtain wall and museum master plan.
- Public Facilities Major maintenance: \$1,341,000. Includes improvements for Carco Theater security, regular maintenance at city hall, resealing the brick exterior at Renton Community Center, chairs and tables at the Senior Center, railing and other work at the Main Library, public restroom renovations, and annual maintenance at Coulon Park.
- Parks Major Maintenance: \$430,000. Includes repairs to log booms and moorage at Coulon Park, Maplewood Park picnic shelter, irrigation automation, Phase II improvements at Burnett Park, and lights at Liberty Park Skate Park.
- Other CIP projects: Equipment at Tiffany Park - \$15,000, Irrigation systems renovation - \$ 100,000

Airport CIP

- Precision Approach: \$150,000. Improvements to make the airport available during all-weather conditions.
- 820 Building Demolition: \$250,000. The Boeing Company's former avionics building was returned to the city in 2003 and needs to be demolished.
- Airport Entrance rehabilitation: \$350,000 in 2007. Completion of the South and North entrances to the airfield.

**Transportation
CIP**

- Other Airport projects total \$750,000 including hanger rehabilitation, resurfacing and facility major maintenance.
- Duvall Avenue NE: \$3,675,000. This project includes widening the roadway to 5 lanes, including curbs, sidewalks, and storm drainage.
- Hardie Avenue SW Transit/Multi Modal: \$4,228,000. This project adds business access transit (BAT) lanes in both directions, rebuilds the Hardie railroad bridge, and does other improvements.
- South Lake Washington Roadway improvements: \$12,354,000. This project constructs the roadway improvements to support future redevelopment plans.
- Strander Blvd./SW 27th Street Connection: \$6,222,000. This project provides a critical 4-5 lane arterial that will serve as a connector to the West Valley Highway in Tukwila.
- Rainer Avenue improvements: \$3,849,000
- Other roadway development projects totaling \$4,697,000
- Roadway major maintenance: \$915,000. Includes \$485,000 for roadway overlay projects.

Utilities CIP

- New Reservoir: \$3,380,000. Construct the new Hazen 565 Zone reservoir.
- Treatment facility for Well 5A: \$810,000. Begin design and construction of a water treatment facility for well 5A in Kenndale.
- Intertie connections and Oversizing Main extensions: \$90,000
- Water Main rehabilitation: \$1,400,000. Systematic replacement of old, corroded, leaking cast-iron, steel and asbestos-cement, and undersized water mains throughout the city.
- Relocation of existing Water mains: \$520,000. Installation of a new water line to accommodate I-405 improvements.
- Emergency Power facilities: \$2,410,000. Continues design and construction of emergency power facilities to M. Olivet, Wells 1,2,3 and Nth Talbot pump stations.
- Sanitary Sewer Main extensions: \$900,000. Extends the sewer interceptor to provide direct service to both the east and west portions of the Central Plateau basin.
- Sewer Main Replacement and Rehabilitation: \$725,000. Replace sewer mains on Renton Hill, the Central Business District and the Earlington neighborhood, as needed.
- Lift Station Replacement and Rehabilitation: \$900,000. Replace and rehabilitate lift stations as needed. We anticipate replacement of the Summerwind/Stongate station due to capacity demands.

**Information
Services
CIP**

- Springbrook Creek Improvements: \$1,300,000. Replace and enlarge the SW 34th Street culvert.
- Small Drainage & Emergency Storm projects: \$275,000. Complete the construction of drainage improvement to NE 22nd/Dayton Ave NE and Camas Avenue NE.

Information Services Division capital projects including applications (\$533,000), networking (\$225,300), operations (\$213,500) and computer replacement (\$185,000) for a total of \$1,317,000.

Information Services Capital projects are accounted for within Fund 503.

Financial Management Policies

Basic Policy Statement

The City of Renton is committed to the highest standards of responsible financial management. The City, including the City Council, Mayor and staff will work together to ensure that all financial matters of the City are addressed with care, integrity, and in the best interest of the City.

The rules and procedures contained in this section are designed to:

1. Protect the assets of the City of Renton;
2. Ensure the maintenance of open and accurate records of the City's financial activities;
3. Provide a framework of operating standards and behavioral expectations;
4. Ensure compliance with federal, state, and local legal and reporting requirements.
5. Provide a means for the City Council to update and monitor these policies with the assistance and cooperation of the Mayor's office and the Finance and Information Services Administrator.

Lines of Authority

1. The Renton City Council has the authority to execute such policies as it deems to be in the best interest of the City within the parameters of federal, state, and local law.
2. The Finance Committee has the authority to perform reviews of the organization's financial activity, determine the allocation of investment deposits, and assure that adequate internal controls are in place.
3. The Mayor and CAO has the authority to oversee the development of the annual budget, make spending decisions within the parameters of the approved budget, enter into contractual agreements, make capital asset purchase decisions and make decisions regarding the allocation of expenses within designated parameters. Unless otherwise specified in this document, principal responsibility for complying with the directives enumerated herein shall be vested in the Mayor.
4. Each Department Administrator has the authority to expend city funds within approved budget authority and in accordance with procedures prescribed by the Mayor's Office, and to recommend spending requests within the parameters of the approved budget process to the Mayor.

Accounting Records and Reports

1. Basis of Accounting

- a. The City's annual financial report on its financial activity shall be presented in compliance with Generally Accepted Accounting Principles (GAAP) as defined by the Governmental Accounting Standards Board (GASB).

2. *Basis of Budget*

- a. The City budget is presented on a cash basis of accounting, with allowance for processing time at year-end.

3. *Fund Accounting*

- a. The City of Renton's accounting and budgeting systems use a fund accounting consistent with guidance provided by the GASB and the Washington State Auditor's Office.
- b. The funds are grouped into categories: General Fund, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Fiduciary/Trust.
- c. The City Council shall create and eliminate funds as appropriate by separate ordinance, or through the budget ordinance.
- d. Funds shall either be "external" or "internal" for financial reporting purposes.
 - i. Internal funds shall be separate sets of accounts for the purpose of enhancing internal management control only. These funds shall reside within an external fund. For cash management purposes, internal funds may rely on their related external fund without payment of interest or violation of the City's cash management policies. (See interfund loan policy for further clarification).
- e. The City's financial accounting system shall assure that the status and transactions of each account and their relationship to budget authority is clear.

4. *Financial Reporting*

- a. The Comprehensive Annual Financial Report (CAFR) shall be timely and comprehensive which meets or exceeds professional industry standards.
- b. The City's budget documents shall provide for comparison with prior years.
- c. Revenue and expenditure reports shall be prepared monthly and be available on the City's web site.
- d. Analysis of the City's monthly report shall be prepared quarterly, coordinated with the Chief Administrative Officer and Mayor, reviewed with the City Council and available on the City's web site.
- e. All budget amendments shall be included in the monthly report.

5. *Audit*

- a. The City shall commission an annual audit of its financial reports and related records to be conducted by the Washington State Auditor's Office.
- b. At the conclusion of the audit, the auditor shall be available to brief the City Council on the results.
- c. The results of the audit shall be available to the public.

Policy on Stabilization Funds

Sufficient fund balances and reserve levels are important in the long-term financial stability of the City.

1. The City shall maintain reserves required by law, ordinance and/or bond covenants.
 - a. General Government
 - i. The City shall maintain reserves in the General Fund of at least 10% of total budgeted operating expenditures.
 - ii. In addition, the City shall maintain an additional reserve as a part of the City's Risk Management Funds in a minimum amount of \$5,000,000.

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- iii. In addition, the City shall maintain an “Anti-Recessionary Reserve” in an amount of at least 2% of General Government budgeted operating expenditures.
 - b. The City shall maintain reserves in the Enterprise Funds as follows:
 - i. Water Utility Fund – 12% - 25% of total budgeted operating expenses
 - ii. All other Enterprise Funds – 10% - 20% of total budgeted operating expenses
 - c. Reserve balances of other funds shall be set through the budget process in an amount consistent with the purpose and nature of the fund.
 2. Replacement reserves shall be established for equipment, and computer software should the need continue beyond the estimated initial useful life, regardless of whether the equipment is acquired via lease, gift or purchase. Service charges paid by City departments to the appropriate Internal Service funds should include an amount to provide for replacements.

Financial Planning

- 5) The City shall maintain a long-term (five year) financial planning model.
 - a) The financial planning model shall:
 - i) Be based on the currently adopted budget.
 - ii) Utilize these policies
 - iii) Be based on assumptions and drivers realistically expected to occur.
 - iv) Clearly document the assumptions and drivers used and the results of the use of such assumptions and drivers.
 - v) Be designed in such a way to permit analysis of alternative strategies.
 - vi) Relate to the related plans of the city to include Service Delivery Plans, Comprehensive Plans, Master Plans, etc.
 - vii) Shall be prepared for the General Government and such other funds as the deemed necessary.

6) Budget Development

- a) The City shall prepare an annual budget that is consistent with:
 - i) state law,
 - ii) the long-term financial planning model,
 - iii) these policies and
 - iv) industry best practices.
- b) The City of Renton’s annual budget shall be prepared using the following schedule and process as a general guide:
 - i) Review stakeholder input such as surveys, public forums, neighborhood meeting notes and business community communication.
 - ii) The Mayor, City Council and Chief Administrative Officer will conduct a goal-setting retreat with the Department Administrators updating the Business Plan and other policy guidance.
 - iii) The City Council and Administration will meet to review and discuss the prior year’s audited results, current year budget status, next budget schedule, process, budget guidelines and budget preparation items of interest.

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- iv) The Finance/IS Administrator prepares the budget preparation instructions and meet with Department Administrators to distribute budget instructions and discuss budget preparation.
 - (1) The instructions will include policy priorities, estimates of compensation adjustments, internal service and indirect charges.
 - v) Departments will provide budget estimates and requests conforming to the budget instructions to the FIS Department.
 - vi) The Mayor submits a proposed balanced Preliminary City Budget to the City Council in conformance with state law.
 - vii) The City Council conducts public hearings on the proposed budget in conformance with state law.
 - viii) The City Council sets the City's property tax levies.
 - ix) The City Council adopts the final budget ordinance.
 - x) The Final Budget Document is published and posted to the city web site.
 - c) Budget amendments should be presented for consideration when the need arises.
 - i) Budget authority shall be at the fund level except for the General Government Funds where it shall be at the department level.
 - ii) Changes resulting in a need to revise the appropriation authority shall be presented as they occur.

7) Revenues

- a) Revenue forecasts shall assess the full spectrum of resources available to finance City programs and services.
- b) The City shall consider the diversification of revenue as a strategy when developing its financial plans.
- c) Should economic downturn develop which could result in (potential) revenue shortfalls or fewer available resources, the City will make appropriate adjustments to its budget.
- d) Revenue estimates shall be based on forecasting methods recommended by the Government Finance Officers Association and typically be more likely to be conservative rather than aggressive.

8) Expenditures

- a) Priority shall be given to expenditures that will improve productivity.

9) Capital Improvements

- a) A comprehensive six-year plan for City capital improvements shall be prepared annually and adopted by the City Council as part of the City budget.
 - i) All projects included in the Capital Improvement Program shall be consistent with the City's Comprehensive Plan.
 - ii) The Capital Improvement Program shall be prepared in consultation with Council Committees for ongoing capital improvements.
- b) All proposed capital improvement projects shall include a recommended or likely source of funding.
- c) Private development (including residential, commercial and industrial projects) shall pay its fair share of the capital improvements that are necessary to serve the development in the form of system development charges, impact fees, mitigation fees, or benefit districts.
- d) Capital project proposals should indicate the project's impact on the operating budget, including, but not limited to, long-term maintenance costs necessary to support the improvement.
- e) Capital projects shall be budgeted for on a project life basis (rather than fiscal year).

Policy on Fees and Charges

1. The City shall annually review all fees for licenses, permits, fines, rates and other miscellaneous charges as part of the budget process.
2. User charges and fees shall be established based at a percentage of the full cost of providing the service, unless otherwise provided by statute or regulation.
 - a) Full cost incorporates direct and indirect costs, including operations and maintenance, overhead, and charges for the use of capital facilities.
 - b) Other factors for fee or charge adjustments may also include the impact of inflation, other cost increases, the adequacy of the coverage of costs, and current competitive rates.
3. Proposed rate adjustments, user charges and fees shall be presented to the City Council for approval each year as part of the Mayor's proposed Preliminary Annual Budget to the Council.
4. The City shall rigorously collect all amounts due.

Policy on Utility Funds

1. The City shall establish and maintain separate utility operating and capital improvement funds and budgets for each of its utility operations.
2. Utility rate studies shall be conducted every six years to update assumptions and ensure the long-term solvency and viability of the City's Utilities.
3. Utility rates and capital fees shall be reviewed annually and necessary adjustments made to avoid major rate increases.
4. The City shall use system development charges, grants and low interest loans to fund capital projects where possible. Overall, the utilities should maintain a debt to equity ratio of 60/40.
 - a) Each Utility should fund an amount of the cost equal to the annual "depreciation expense" of capital assets less debt service principal payments.
5. System Development Charges (SDCs) shall be established at levels to ensure that all customers seeking to connect to the City's utility systems shall bear their equitable share of the cost of both the existing and future systems.
6. Debt financing of utility improvements will be consistent with the utility master plans, council rate policies and other factors so as to smooth the effect of major improvements on utility rates.
7. The City shall strive to maintain minimum debt service "coverage" with the net revenue (gross operating revenue of the Utilities less operating and maintenance expenses) of the combined Utilities being 1.25 - 1.5 times the actual debt and the net revenue of the individual Utility being at least 1.25 times the actual debt.

Policy on Debt Issuance and Management

1. Long-term borrowing shall be confined to capital improvements or similar projects with an extended life when it is not practical to be financed from current revenues. The City shall not use long-term debt to finance current operations.
2. Debt payments shall not extend beyond the estimated useful life of the project being financed. The City shall keep the average maturity of general obligation bonds at or below fifteen years, unless special circumstances arise warranting the need to extend the debt schedule.

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3. The City shall work to maintain strong ratings on its debt including maintaining open communications with bond rating agencies concerning its financial condition.
 4. With Council approval, interim financing of capital projects may be secured from the debt financing market place or from other funds through an interfund loan as appropriate in the circumstances.
 5. The City may issue interfund loans when appropriate and consistent with a separately adopted City Council policy on the subject.
 6. When issuing debt, the City shall strive to use special assessment, revenue or other self-supporting bonds in lieu of general obligation bonds.
 7. Long-term general obligation debt shall be utilized when necessary to acquire land or capital assets based upon a review of the ability of the City to meet future debt service requirements. The project to be financed should also be integrated with the City's long-term financial plan and Capital Improvement Program.
 8. General obligation debt should be used when the related projects are of a benefit to the City as a whole.
 - a) General Obligation Bond (Voted):
 - Every project proposed for financing through general obligation debt should be accompanied by a full analysis of the future operating and maintenance costs associated with the project.
 - b) Limited Tax General Obligation Bond (Non-Voted):
 - The City should avoid issuing general obligation (non-voted) debt beyond eighty percent (80%) of its general obligation debt capacity.
 9. The City shall use refunding bonds where appropriate when cost savings can be achieved of at least 4% (NPV), restructuring its current outstanding debt and/or improving restrictive bond conditions.
 10. The City's financial team for the issuance of debt shall consist of the Council, Mayor, CAO, Finance/IS Administrator, applicable department management (related to the projects to be financed), City Legal Counsel, designated bond counsel, financial advisor and underwriter in order to effectively plan and fund the City's capital improvement projects.
 - a) Through a competitive selection process conducted by the Finance/IS Administrator with consultation with the Mayor, Chief Administrative Officer and Legal Counsel, the City Council shall approve the most qualified financial advisor / underwriter and bond counsel.
 - b) These services shall be regularly monitored by the Finance/IS Administrator.
 11. The City shall evaluate the best method of sale for each proposed bond issue.
 - a) Unless the City would benefit from a pre-arranged (negotiated) sale of debt, it shall typically use a competitive sale format.
 - b) When a negotiated sale is deemed advisable (in consultation with the Mayor and City Council) the FIS Administrator shall negotiate the most competitive pricing on debt issues and broker commissions in order to ensure the best value to the City.
 - c) When a negotiated sale is used, the City shall use an independent financial advisor to advise the City's participants in matters such as structure, pricing and fees.
 12. The City shall comply with IRS regulations concerning use of, and reinvestment of bond proceeds.
 - a) The City shall monitor and comply with IRS regulations with regard to potential arbitrage earnings. If arbitrage earnings are believed to be above amounts provided by

IRS regulations, the City will set aside earnings in order to pay the appropriate amount to the federal government as required by IRS regulation.

Related Policies

- Investment Policy
- Contracting Policy (Purchasing Authority)
- Interfund Loans

City Funds and Fund Structure

GENERAL GOVERNMENTAL FUNDS:	Proposed	Key	Report
000 General	000 General	A	E
	001 Community Services (Former 101)	A, NEW	I (000)
	003 Street (Former 103)	A, NEW	I (000)
	006 Library (Former 106)	A, NEW	I (000)
004 Community Dev Block Grant	004 Community Dev Block Grant	A	I (000)
007 Parking Garage Maintenance	Combine w/108 Leased Properties	DEL	N/A
010 Fire Memorial	010 Fire Memorial	A	I (000)
101 Community Services	Combine with General change fund number to 001	DEL	N/A
	Combine with General change fund number to 003	DEL	N/A
103 Street		DEL	NA
	Combine with General change fund number to 006	DEL	NA
106 Library			
201 Ltd GO Bonds Gen Govt Misc Debt	201 Ltd GO Bonds Gen Govt Misc Debt	A	I (215)
207 1978 Limited GO Bonds	207 1978 Limited GO Bonds	A	I (215)
215 Gen Govt Misc Debt Service	215 Gen Govt Misc Debt Service	A	E
Total General Government	Total General Government		
SPECIAL REVENUE FUNDS:	SPECIAL REVENUE FUNDS:		
102 Arterial Street	102 Arterial Street		E
	108 Leased Properties Fund		E
110 Hotel Motel	110 Hotel Motel		E
118 Reserve for Paths & Trails	118 Reserve for Paths & Trails		E
125 1% For Art	125 1% For Art		E
127 Cable Communication	127 Cable Communication		E
131 Park Memorial	131 Park Memorial		E
DEBT SERVICE FUNDS:	DEBT SERVICE FUNDS:		
219 1989 Unlimited GO Bonds	219 1989 Unlimited GO Bonds		E
220 L.I.D. Debt Service	Close, fund balance to 406	DEL	N/A
CAPITAL PROJECT FUNDS (CIP):	CAPITAL PROJECT FUNDS (CIP):		
301 City Hall/Garage CIP	- Close -	DEL	N/A
303 Community Dev Mitigation	303 Community Dev Mitigation		E
304 Fire Mitigation	304 Fire Mitigation		E
305 Transportation Mitigation	305 Transportation Mitigation		E
306 Leased City Properties	Move to 108	DEL	N/A
307 Aquatics Center	Close to Fund 316	DEL	N/A
316 Municipal Facilities CIP	316 Municipal Facilities CIP		E
317 Transportation CIP	317 Transportation CIP		E
318 Landing CIP	318 Landing CIP		E

City Funds and Fund Structure (continued)

GENERAL GOVERNMENTAL FUNDS:	Proposed	Key	Report
ENTERPRISE FUNDS:	ENTERPRISE FUNDS:		
401 Waterworks Utility	Closed (FB already moved)	DEL	N/A
402 Airport	402 Airport		E
403 Solid Waste Utility	403 Solid Waste Utility		E
404 Golf Course	404 Golf Course		E
405 Water Utility	405 Water Utility	B	E
406 Waste Water Utility	406 Waste Water Utility	B	I (405)
407 Storm Water Utility	407 Storm Water Utility	B	I (405)
416 King County Metro	416 King County Metro	B	I (405)
421 Waterworks Utility Construction	Closed (FB already moved)	DEL	N/A
	422 Airport CIP	NEW	I (402)
424 Golf Course Capital	424 Golf Course Capital		I (404)
425 Water Utility Construction	425 Water Utility Construction	B	I (405)
426 Waste Water Utility Construction	426 Waste Water Utility Construction	B	I (405)
427 Storm Water Utility Construction	427 Storm Water Utility Construction	B	I (405)
451 Waterworks Revenue Bond	451 Waterworks Revenue Bond	B	I (405)
461 Waterworks Bond Reserve	461 Waterworks Bond Reserve	B	I (405)
471 Rate Stabilization	471 Rate Stabilization	B	I (405)
481 2004 Water/Sewer Bond	481 Water/Sewer Bonds	B	I (405)
INTERNAL SERVICE FUNDS:	INTERNAL SERVICE FUNDS:		
501 Equipment Repair/ Replacement	501 Equipment Repair/ Replacement		E
502 Insurance	502 Insurance		E
503 Information Services	503 Information Services		I (501)
512 Insurance, Healthcare	512 Insurance, Healthcare		I (502)
522 Insurance, Leoff1 Retirees HC	522 Insurance, Leoff1 Retirees HC		I (502)
FIDUCIARY FUNDS:	FIDUCIARY FUNDS:		
601 Firemen's Pension	Firemen's Pension (change fund number to 611)		E
604 Special Deposits	Special Deposits (change fund to 650)		E
ACCOUNTING FUNDS:	ACCOUNTING FUNDS:		
GWS Government-wide Statements	GWS Government-wide Statements		Ia
901 Bank Surplus	901 Bank Surplus		Ia
910 General Fixed Asset Account Group	910 General Fixed Asset Account Group		Ia
950 General Long-term Debt Account Group	950 General Long-term Debt Account Group		Ia
631 Claims Clearing	631 Claims Clearing		Ia
632 Payroll Clearing	632 Payroll Clearing		Ia

-
- A. General Government Funds share general revenues. Therefore, no interest shall be charged for loans between funds.
 - B. Water Utility Funds shall be managed as a system such that balance sheet accounts are merged for management and reporting purposes.

 - E. External Fund for Reporting Purposes
 - I. Internal Fund for Management Purposes
 - Ia. Internal Fund for Accounting Purposes

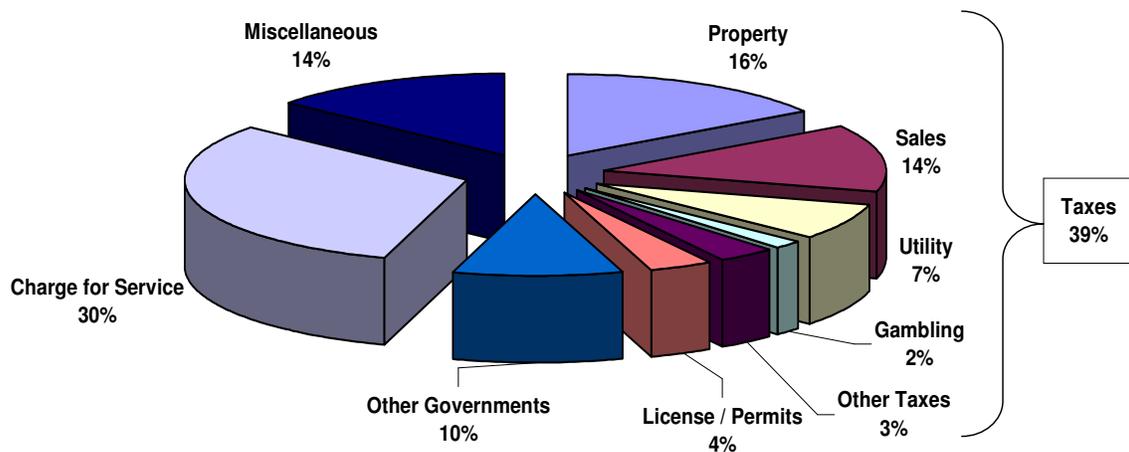
Major Revenues

Revenue / Economic Review

As a non-charter code city, the City of Renton has statutory authority to levy or assess all revenues generally available to all classes of cities and towns in Washington State. This section analyzes the major revenues utilized and available to the City.

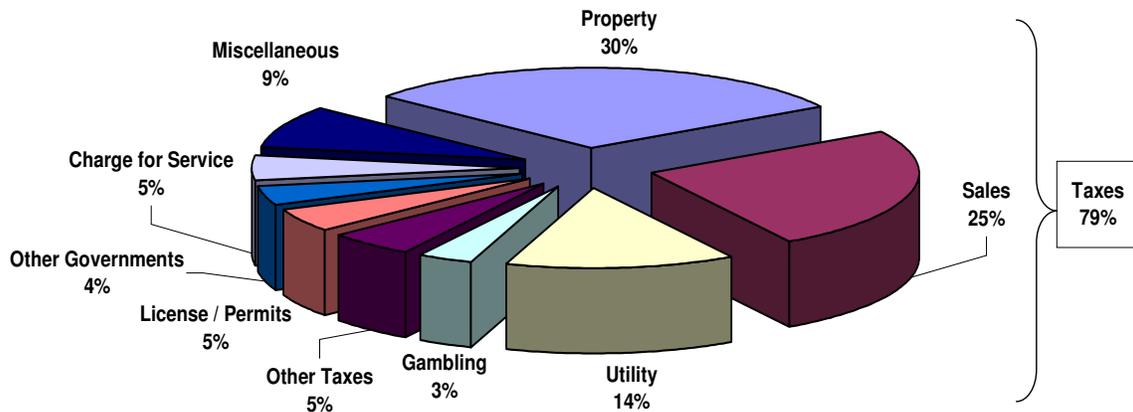
Revenues by Type – All Funds

Includes General Government, Dedicated Funds, Capital Projects, Utilities, Golf Course and Internal Funds



Revenues by Type – General Government Funds

Includes General Fund (Police, Fire, Administration, Economic Development, Public Works), Parks, Streets, Library / Museum, and related Debt Service



Voter Initiatives

Voters have approved for the ballot and subsequently passed a series of initiatives aimed at reducing and limiting the future growth of governmental revenues (or taxes depending on your perspective). They have been:

- **Initiative 695** - November of 1999.
 - reduced motor vehicle excise taxes to \$30
 - required voter approval of future tax increases
 - ruled unconstitutional by the Washington State Supreme Court
 - motor vehicle excise tax subsequently reduced by State Legislature
 - \$640,000 annual tax reduction in Renton (based on actual receipts in 1999)
- **Initiative 722** - November of 2000.
 - would have repealed any tax or fee increases in the last half of 1999
 - limited property tax growth to 2% per year
 - ruled unconstitutional by Washington State Supreme Court
- **Initiative 747** – November 2001
 - establishes new property tax "limit factors"
 - 1% or Implicit Price Deflator increase (whichever is less) over the highest of the district's three previous annual property tax levies
 - taxing districts could levy higher than the limit factor with voter approval.
 - currently ruled unconstitutional by appellate court, under review to Supreme Court
- **Initiative 776** – November 2002
 - limits total motor vehicle license fees to \$30
 - reduces transportation funding
- **Initiative 933** – November 2006
 - requires government to reimburse landowners when regulations restricting land use are enforced
 - would result in negative impact on the City's budget

These initiatives have dramatically altered the local government revenues available to fund community services and programs. The issues raised by each are included in the detailed discussions below.

General Fund - Taxes

Property Tax – statewide average rate \$2.80

State laws regarding the property tax have evolved over the past century. While remaining relatively stable for most of the 20th century, many changes have occurred in the last few years. The property tax laws are very complicated and difficult to comprehend. Here are some of the highlights.

Limits -

- The Constitution limits total regular property taxes to 1% of assessed values or \$10 per \$1,000.
- The Constitution permits “excess levies” to exceed the 1% limitation. (These are typically voted general obligation bonds such as for school levies.)
- Cities are limited to \$3.60 per \$1,000 of assessed value.
- The maximum increase in annual property tax levies is limited to Implicit Price Deflator or 1% (whichever is less) over the highest amount levied since 1986.
 - Cities that have not previously used all of their available property tax capacity can use it in future years. This is known as “banked capacity.”
 - New construction and newly annexed areas are subject to the previous year’s tax rate and not subject to the IPD or 1% limitations when first added to the tax rolls.
- The Council sets the next year’s tax levy by ordinance.
 - A public hearing is required each year that focuses on the overall financial need for the property tax to pay for services and on the amount of proposed increase for the budget year.

Mechanics

- The County Assessor provides assessed values to the County Treasurer as the basis for the tax computation. In King County, the Assessor updates the taxable values each year.
 - The Assessor revalues subject properties annually. The reassessments are illustrated in the graph below.
- The County Treasurer assesses the tax each February for that year.
- Assessed values are market driven. The amount that can be levied is set by Council and regulated by state law and the constitution. The levy rate is derived from these other two factors. The following illustrates this dynamic using real information from the City of Renton and various assumptions for the future.

Example using average home value in Renton

	2004	2005	2006	2007	2008	2009	2010
Value ¹	233,500	249,600	269,800	283,290	319,976	335,975	352,774
revaluation	5%	7%	5%	13%	5%	5%	5%
Levy Rate ²	\$ 3.240	\$ 3.220	\$ 3.045	\$ 2.813	\$ 2.675	\$ 2.573	\$ 2.475
City Tax	\$ 756.54	\$ 803.71	\$ 839.08	\$ 847.47	\$ 855.95	\$ 864.50	\$ 873.15
Total Taxes ²	\$ 2,687.59	\$ 2,990.21	\$ 3,224.11	\$ 3,256.35	\$ 3,288.91	\$ 3,321.80	\$ 3,355.02
levy rate	11.51	11.98	11.95	11.49	10.28	9.89	9.51

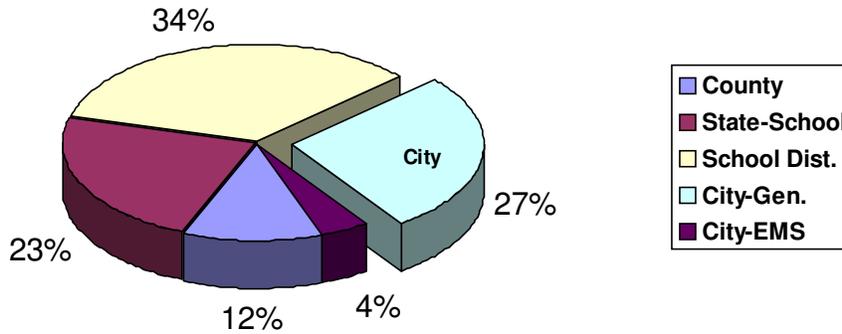
Notes:

- 1 - The 2006 home value illustrated is the average home value in Renton as reported by the County Assessor
- 2 - Levy rate includes property tax for bond financing approved by voters related to senior housing
- 3 - Assumes 1% growth limit on total taxes which can be affected by voted school levies

Effect of City Council Policy Decisions Regarding Property Tax:

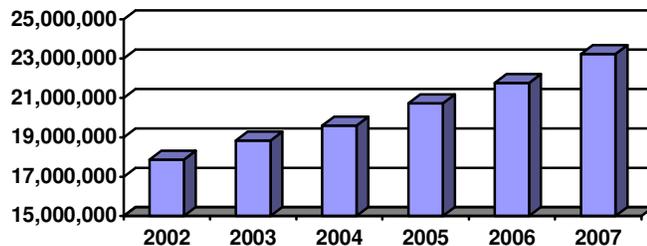
Raising the tax levy on existing properties by 1% while assessed values increase still results in a lower tax levy as the 1% increase is less than the increase in assessed values.

Total property tax assessed in Renton

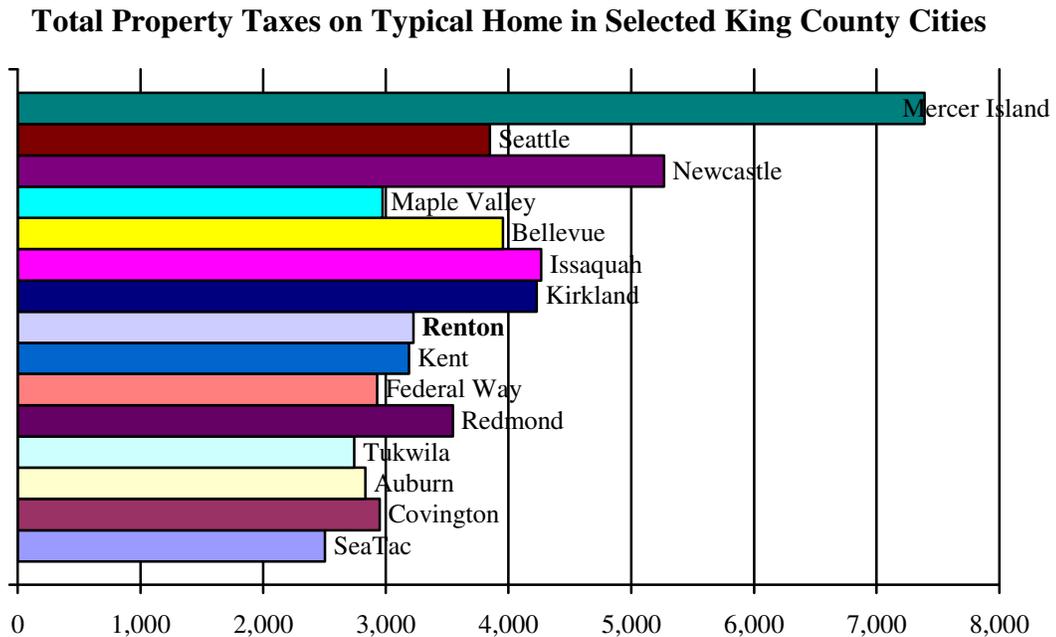
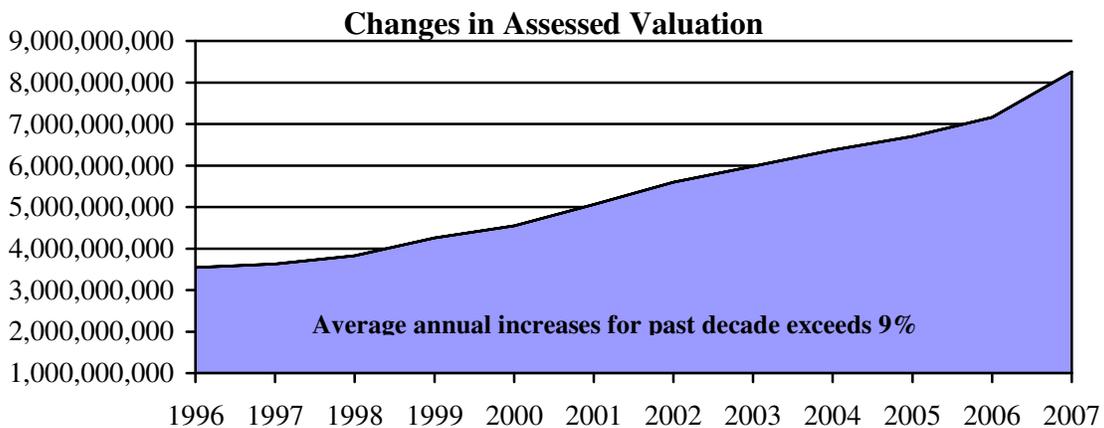


An increase of 1% results in about \$209,316 of new revenue in 2006. The additional increased revenue results from assumptions that additions to the tax base from new construction will be about \$300,000,000.

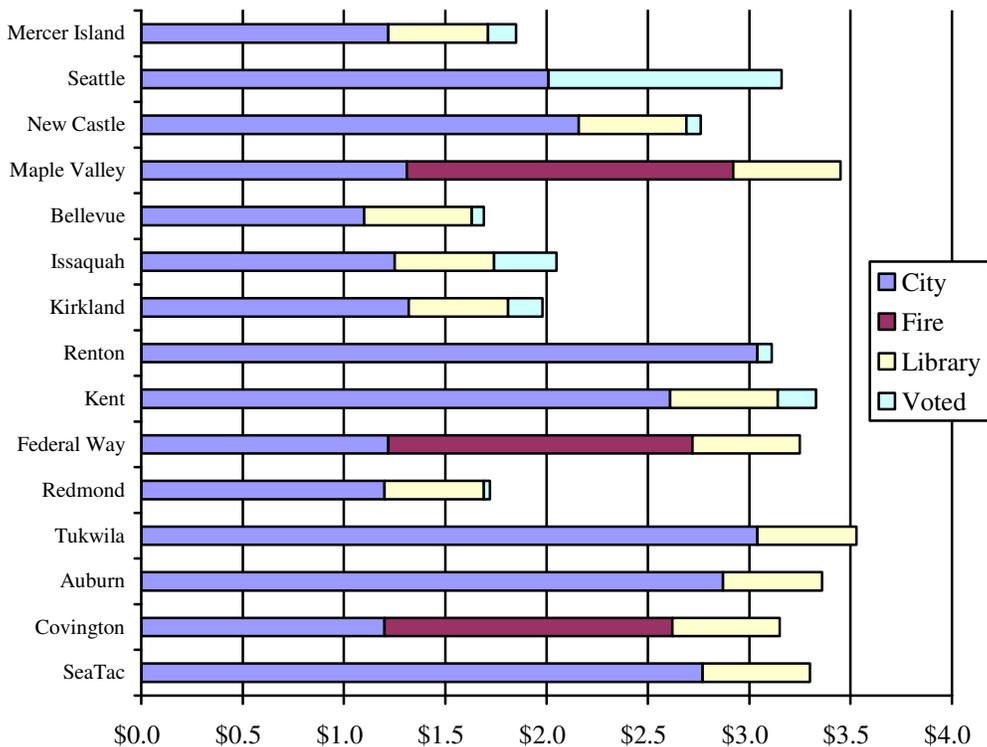
Total Property Taxes



Property Taxes	2005 Actual	2006 Actual	2007 Forecast	2008 Forecast	2009 Forecast	2010 Forecast
Assessed Values	6,476,973,084	6,975,246,063	7,878,821,831	8,272,762,923	8,686,401,069	9,120,721,122
Levy Rate	3.1245	3.0448	2.6833	2.5810	2.4827	2.3881
Base Tax Levy	20,724,400	20,931,644	21,140,960	21,352,370	21,565,894	21,781,553
Rate of increase		1.00%	1.00%	1.00%	1.00%	1.00%
New Construction		311,710,459	300,000,000	200,000,000	200,000,000	200,000,000
Annexations		13,599,794	79,000,000	150,000,000	1,000,000	1,000,000
Total Assessed Value		7,300,556,316	8,257,821,831	8,622,762,923	8,887,401,069	9,321,721,122
Total Tax Levy	21,011,539	22,086,055	23,623,763	24,873,515	25,694,621	26,511,156
Total rate of increase		5.11%	6.96%	5.29%	3.30%	3.18%



City (municipal services) Property Tax Rates in Selected King County Cities



Prospects for the future – The City has a very vibrant property tax base. The latest increase in assessed values of existing property was over 12%. While the values have increased, tax policy instituted by the City kept the growth in tax amount below the growth in assessed value resulting in a reduced tax levy (assessed value ÷ tax amount = levy rate).

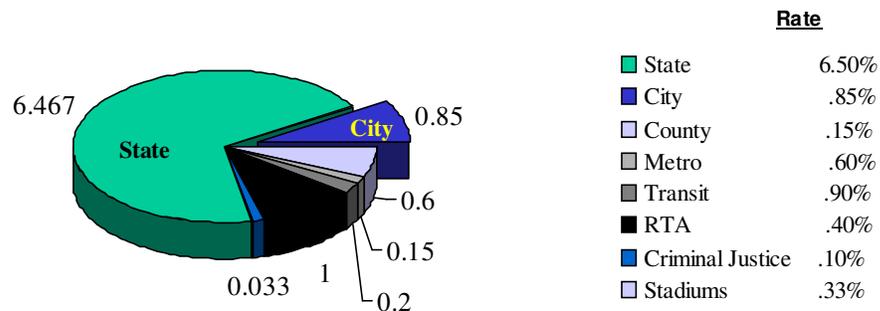
The effect of recent initiatives has been to reassign the policy role for tax policy from the City Council to the people by requiring a vote on tax increases above one-percent. (See explanation at the beginning of this section.)

The forecast for future years assumes the Council continues to control the growth of property tax revenues to one-percent for each year.

Sales Tax – 278 of 288 cities impose full .85% for General Government

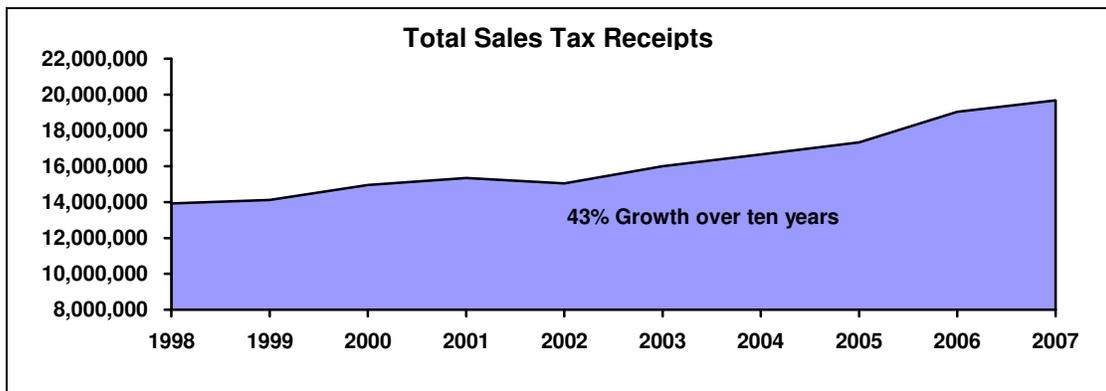
Sales taxes are collected by the State and distributed to the City. The rate available to cities is made up of two components. The first component is .5%. The second is also .5% of which .15% is provided to the County resulting in a total amount for City general revenues of .85%. There is an additional .01% sales tax restricted to use in city criminal justice programs as well.

The overall tax rate in Renton is 8.8%. Therefore, the City receives less than ten percent of the total sales tax collected. Below is a graph that illustrates the distribution of the sales tax.



This table depicts the history of the sales tax and the forecast.

(thousands)	2002 Actual	2003 Actual	2004 Actual	2005 Budget	2006 Budget	2006 Forecast	2007 Forecast
Total Tax	15,038	16,007	16,654	17,108	18,038	18,918	19,886
Percent Change	-1.99%	6.45%	4.04%	2.73%	5.43%	10.58%	5.12%



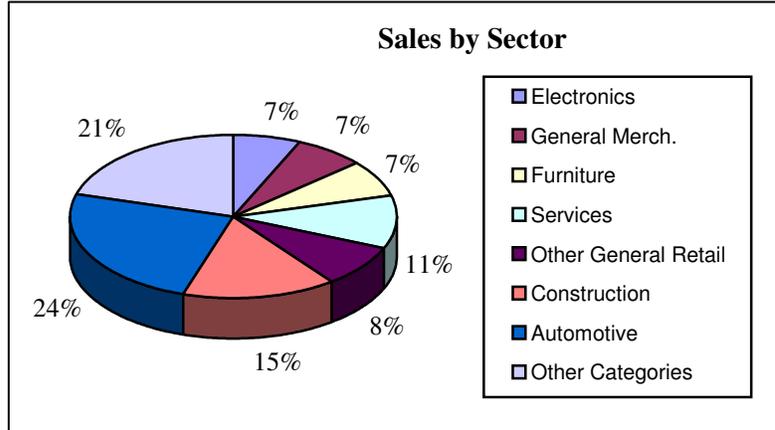
The City's overall tax base is well balanced. The automotive sales and construction categories of sales taxes are the largest. This suggests the need to be vigilant in watching these aspects of our economy to prepare for any potential downturns.

Economic Review / Prospects for the Future – The regional economy was strong during much of the 1990's. As a result, the sales tax revenues grew an average of 6.7% per year during that time. The national recession in 2001 and 2002 had a dampening effect on retail sales. Since 2000, sales taxes have grown 4.5%.

The regional economy continues to diversify. The Boeing Company is still the major employer in the region, but now it is joined by Microsoft and numerous biotech and other companies. However, the regional recession affected many industries. The aerospace industry experienced significant layoffs and a sharp drop in airplane orders from which it continues to recover. The technology sector went from the "dot.com" days, to the "dot.bust" days and has since recovered.

The retail activity began to decline in mid-2001. Sales in 2002 were actually 2% less than 2001; however, have since grown in 2003 and 2004 by 6.4% and 4.0% respectively.

City budgets are typically very reliant on sales tax, and sales tax can be affected by cyclical / big ticket items. Automobile sales represent 24% of total sales in the city. These are subject to greater economic swings than most other sources of local government revenues.

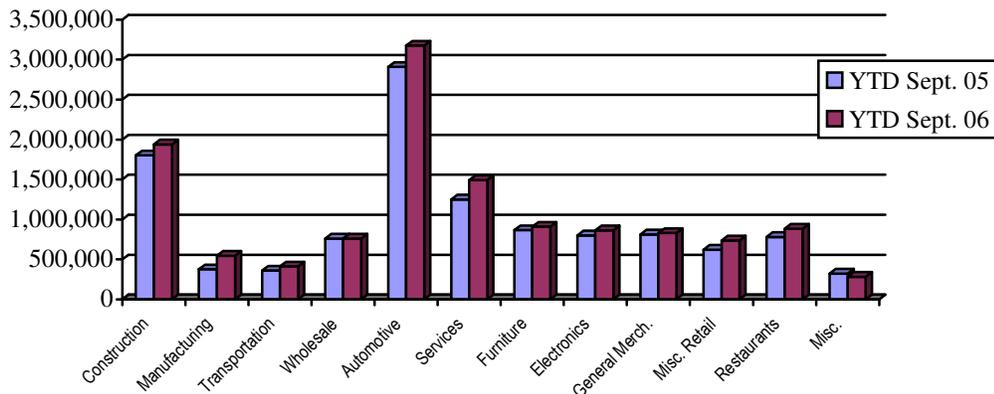


A forecast for sales taxes was prepared for the city by Doug Pedersen and Associates. The key observations provided by this report include:

- The number of Boeing employees have dropped over the past six years by 25 percent and is expected to regain only a small number of those jobs, reaching about 12,000 in 2007.
- During the decline of Boeing jobs (six years) all other employment in the city has remained constant (despite the recession of the past few years).
- A pickup in the Boeing 737 production and employment in the general Puget Sound area should result in population and employment growth in Renton at 2% per year, twice the regional pace.
- Taxable retail sales will **grow at 8.2%**, about two percentage points higher than regional growth. We have forecasted slightly more conservative sales tax revenues for purposes of this budget.

Additionally, recent and planned expansions at some of the City's larger retail centers should also help the City reach its forecasts for sales tax growth in 2007.

Change in Sales Tax by Sector



For the longer term, Renton will continue to attract commercial, retail and residential development interest. Work is underway to develop / redevelop the Boeing site. This is a good example of the prospects that exist. This project, known as "The Landing" will add 900 plus residential units and 600,000 square feet of retail, including a major entertainment

district to the City's core. The City will continue to be proactive in its efforts to keep our local economy moving forward.

Voter Initiatives and the “Streamlined Sales Tax”

The sales tax should not be impacted by voter initiatives; however, a likely change in state law may have a significant impact. A complex issue known as “Streamlined Sales Tax” and a component of it called “sales tax sourcing” would displace up to \$1 million in Renton sales taxes annually. The tax would be allocated by the state to the delivery destination rather than the original point of sale. For example, if a business products retailer delivered its goods via truck to a point outside the city, that delivery destination would be credited with the sale rather than Renton. Without a way to resolve this dislocation of local revenues the cost to Renton would be about 1/5th of its retail sales tax. Cities such as Renton have worked hard to find a way to adopt the new rules without harming our ability to meet service needs of our communities. We believe the SST legislation will be adopted by the 2007 State Legislature with provisions to fully mitigate the impact on the City's tax revenues.

Business and Occupation Tax (B&O)- 35 of 288 cities impose

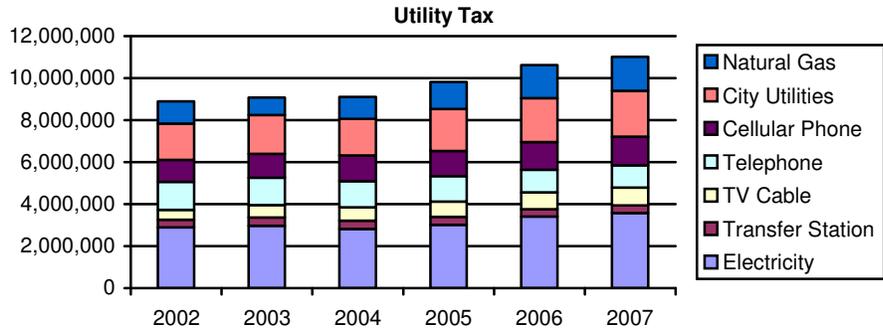
The City of Renton does not levy a B&O tax. State law permits a tax of up to .2% on business activity with specific exceptions. It is estimated that a .2% B&O tax would result in revenues of several million dollars annually.

The B&O tax is unpopular with the business community, as it makes no provision for profitability of the business. State law specifically directs that the tax not be passed on to consumers (directly). As a result, the tax is imposed in 35 of the 288 cities in Washington State. There is no plan to propose a B&O tax in Renton.

Utility Taxes – average of 133 of 288 cities impose

State law enables cities to levy utility taxes on natural gas, telephone, and electricity in an amount up to six percent (6%) of the total charges (unless a vote of the people permits a higher rate or a higher

rate was “grandfathered,” such as in Seattle). A tax is also permitted on solid waste, water, sanitary sewer, and storm sewer utilities. No rate limitation exists on this second category of utilities.



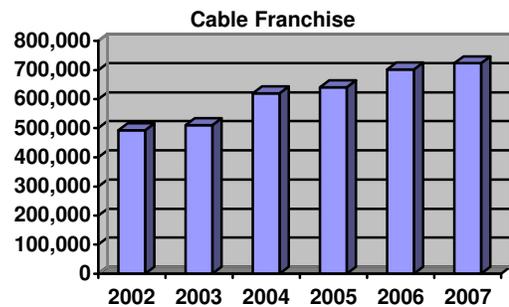
Utility Taxes	2002	2003	2004	2005	2006	2007	\$	%
					Forecast	Forecast	Difference	Difference
Electricity	2,899,375	2,977,193	2,820,262	3,020,807	3,447,254	3,619,617	172,363	5.00%
Transfer Station	365,149	387,710	395,038	372,871	352,203	366,603	14,400	4.09%
TV Cable	464,019	595,989	626,565	731,313	810,514	859,145	48,631	6.00%
Telephone	1,334,234	1,289,485	1,250,640	1,203,973	1,059,514	1,038,324	(21,190)	-2.00%
Cellular Phone	1,043,568	1,137,232	1,219,051	1,202,599	1,341,066	1,394,709	53,643	4.00%
City Utilities	1,724,730	1,856,450	1,756,462	1,995,337	2,113,431	2,219,103	105,672	5.00%
Natural Gas	1,067,570	836,315	1,038,968	1,292,733	1,606,266	1,686,579	80,313	5.00%
TOTAL	8,900,647	9,082,377	9,108,991	9,821,638	10,730,248	11,184,080	453,832	4.23%

This revenue source could be affected by federal legislation. Congress has considered various bills that would limit the definition of “telephones” as it relates to emerging technology. This could eliminate such services as Digital Subscriber Lines (DSL) and Voice Over IP (VOIP) from taxation as a part of the telephone utility.

Cable TV Franchise – 145 of 288 cities impose

Federal regulation of the cable TV industry determines the city’s role. The law permits a franchise fee on cable television of up to 5%. The City of Renton levies the 5% franchise fee. Below is the table depicting revenue from this source.

Revenue increases directly relate to numbers of households and the rates charged by the industry.



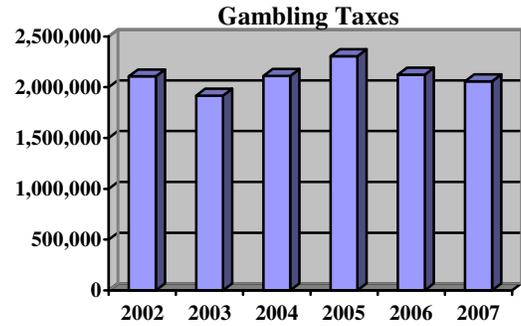
	2002	2003	2004	2005	2006	2007
	Actual	Actual	Actual	Actual	Forecast	Forecast
Cable Franchise Fee	492,479	509,786	619,926	640,845	709,214	730,490
Rate of Change		3.51%	21.61%	3.37%	10.67%	3.00%

This revenue source should not be impacted by proposed initiatives.

Gambling Tax – 128 of 288 cities impose

A variety of gambling taxes are permitted by state law. This tax applies to bingo games, raffles, amusement games, pull-tabs, and card games played within the city limits. State law stipulates that this tax is to be used for related law enforcement services. The law enforcement budget is several times higher than the amount of gambling taxes received. The table below depicts the types of gambling taxes permitted.

	Tax Rates	
	Maximum	City
Bingo / Raffles	5%	5%
Amusement Games	2%	2%
Punchboard / Pull Tabs	10%	10%
Card Room Tax	20%	10%



Below is the activity from this tax.

	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Gambling Taxes	2,106,457	1,922,211	2,117,985	2,305,071	2,083,680	2,187,864
Rate of Change		-8.75%	10.18%	8.83%	-9.60%	5.00%

This revenue source should not be impacted by proposed initiatives.

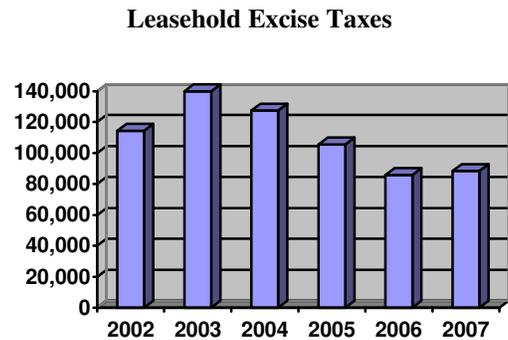
Leasehold Excise Tax

This is a tax collected by the state on private party leases for property that is in public ownership and therefore does not pay property tax. The state rate is 12.4% of which the city is given 4%.

The amounts of this tax are typically not significant, but will vary significantly based on the private tenants residing within public properties.

Below is the activity from this tax source:

	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Leasehold Excise	114,329	139,906	127,418	105,579	83,473	85,977
		22.37%	-8.93%	-17.14%	-20.94%	3.00%



As the City owns and leases space to private parties (such as in Renton City Hall and the 200 Mill Building, and the Pavilion Building), leasehold excise taxes will be paid in lieu of property taxes.

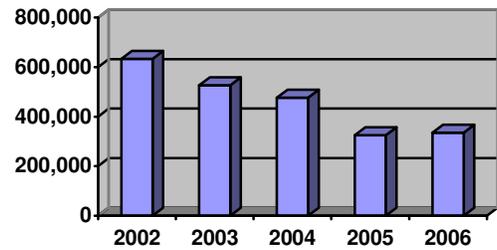
This revenue source should not be impacted by proposed initiatives.

Admissions Tax – 47 of 288 cities impose

State law provides for a 5% tax on admissions. The City tax rate is the maximum 5% and applies to all private activity for which an entrance fee is assessed.

The tax income decreased from 2002 levels due to a reduction in Cirque du Soleil performances.

Admission Taxes



	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Admission Tax	632,715	526,846	476,424	259,669	217,683	224,214
		-16.73%	-9.57%	-45.50%	-16.17%	3.00%

This revenue source should not be impacted by proposed initiatives.

Taxes – Summary

In total, the taxes assessed by the City of Renton for 2007 total over \$60.4 million, an increase of about 3.16% above the amounts estimated to be collected in 2006. The actual amounts estimated for 2006 will exceed the amounts used to develop the budget by about 4.35%

The effect of voter initiatives on future revenue flexibility and potential legislative action impacting sales tax revenues are concerns for future budgets.

Other Revenues

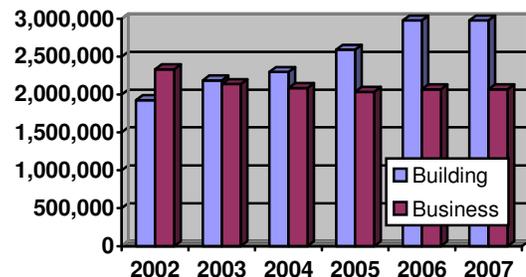
A variety of other revenues are part of the resources available to cities to provide services to citizens. These include:

○ **Licenses and Permits**

	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Building Permits	1,927,102	2,186,611	2,298,133	2,591,596	2,977,414	3,227,414
Business License	2,333,878	2,139,911	2,086,040	2,036,865	2,068,920	2,118,920
Total	4,260,980	4,326,522	4,384,173	4,628,461	5,046,334	5,346,334

- Business Licenses - No increase in the business license fees is proposed for 2006. Eighty percent of the business license fees are specifically used for transportation improvements in Fund 317. The balance is in the General Fund.
- Buildings and Structure Permits activity fluctuates with the economy. Significant

Licenses / Permits



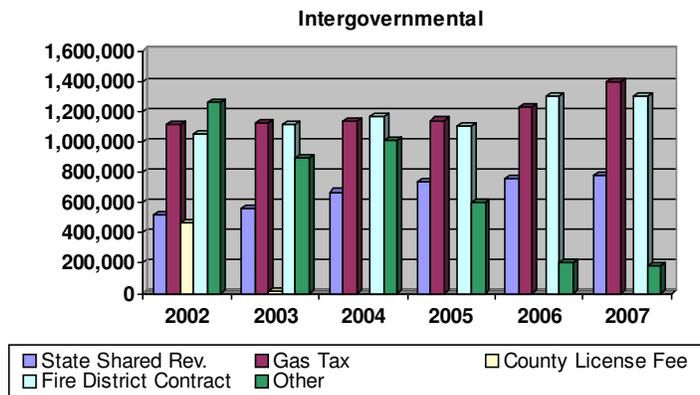
development at a few large commercial sites will keep revenues higher than anticipated for 2006. Revisions to some residential permit fees are proposed resulting in an increase to the estimate of \$250,000 in 2007.

○ **Intergovernmental:**

	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
State Shared Rev.	520,488	559,554	669,783	735,400	760,400	776,297
Gas Tax	1,113,837	1,124,415	1,131,300	1,139,600	1,226,100	1,400,654
County License Fee	466,822	11,684	-	-	-	-
Fire District Contract	1,054,478	1,113,213	1,165,639	1,488,250	1,300,000	1,300,000
Other	1,262,071	896,545	1,010,369	290,154	200,000	180,000
Total	3,950,874	3,693,727	3,977,091	3,653,404	3,486,500	3,656,951

- State Shared Revenue – This account includes liquor taxes, liquor “profits,” and criminal justice funding. The amount is set by the state based on population of the incorporated areas.

- Gas Tax includes both the maintenance portion and the amount restricted to use on city arterials. This entire source is restricted by the state for use on the City’s transportation system.



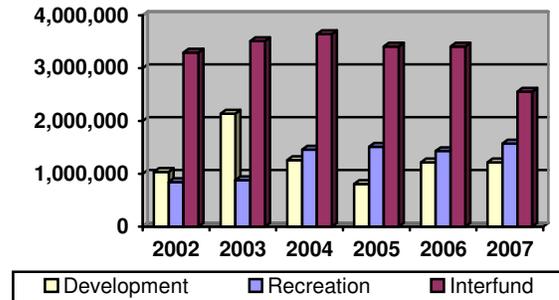
- County License Fees are the \$15 addition to the car tabs that were rescinded by Initiative 776. This was originally dedicated to transportation system improvements.
- Fire District Contract – The City provides service to Fire District 25. This contract is related to that service.
- Other intergovernmental revenues include prisoner room and board, COPs Ahead Grant, and other operating grants. No capital grants are included in these amounts.

○ **Charges for Services:**

	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Safety & Security	561,518	427,236	458,608	676,000	656,300	698,120
Development	1,035,736	2,136,196	1,256,978	808,900	1,213,700	1,213,700
Recreation	844,788	876,668	1,458,540	1,511,800	1,468,000	1,573,200
Mitigation Fees	1,912,319	1,237,051	1,820,252	1,025,000	1,025,000	1,250,000
Interfund	3,298,317	3,510,572	3,645,150	4,095,351	3,456,400	2,552,933
Other	67,229	88,924	207,205			
Total	7,719,907	8,276,647	8,846,733	8,117,051	7,819,400	7,287,953

- Safety and Security fees primarily consist of home detention and electronic monitoring fees.
- Development plan check fees have grown with the growth in the economy, with 2005 expected to have actual results well above budget estimates. As a result, we have increased the 2006 estimate above the 2005 budget.
- Recreation fees increased in 2004 as a result of the opening of the Aquatic Center. The quality of the programs is attested to by the high demand for service.

Charges for Service



- The interfund service charge is assessed to other city funds for services rendered by the General Fund. These include payroll, accounting, legal, personnel, information services, and other services. Other interfund assessments are for engineering services support of capital projects. The decrease reflects assessing service fees for technology services in a different manner.

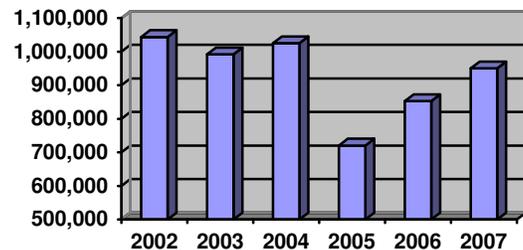
Fines and Forfeits:

	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Total	1,043,199	991,753 -4.93%	1,025,151 3.37%	720,312 -29.74%	852,350 18.33%	949,900 11.44%

Fines assessed by the City include traffic citations, parking violations, and misdemeanor fines assessed by state law through the court system. Forfeitures include amounts seized enforcing narcotics laws. Fines are also collected at the library for overdue books.

- Most of the revenues are collected by the Municipal Court. The fluctuation in this revenue source is a result of changes in law enforcement activity and the results from a higher court decision overturning some past court decisions.
- Forfeitures are obtained by the Police Department narcotics unit. Amounts from forfeitures are used exclusively in narcotics enforcement activities.

Fines and Forfeits

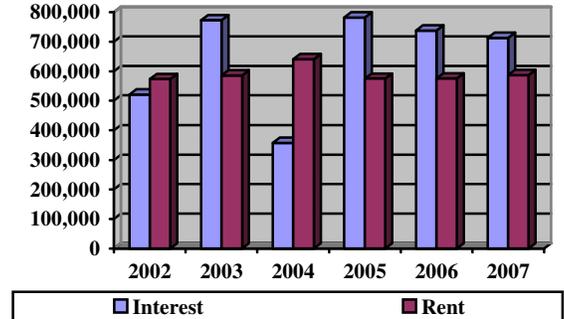


Miscellaneous :

	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Interest Earnings	520,510	772,446	357,389	781,260	737,400	873,000
Rents	573,033	585,956	641,345	574,900	575,400	587,400
Total	1,093,543	1,358,402	998,734	1,356,160	1,312,800	1,460,400

- Interest income results from investing the City’s reserve cash in accordance with state law and City policy. The lower interest rates have limited the return on these investments over the recent years. In 2007, increased focus on investments should result in increased earnings. We have shown the General Government interest earnings separately from the other city funds.
- A majority of the rents revenue comes from the recreation activity.

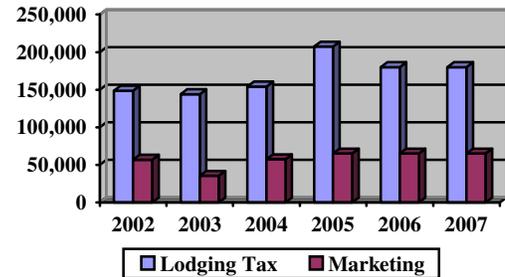
Interest and Rents



Special Revenue Funds –

Hotel Motel Taxes – A 1% tax is levied on the sale or charge for lodging in accordance with RCW 82.08 and RMC 5.18.1. The tax was authorized in 1998. Revenues generated are to be used for capital items related to tourism. Tourism is defined as anything that brings in someone who is not from Renton. The state law permitting the City to levy this tax requires a city over 5,000 population to have a “Lodging Tax Advisory Committee” of at least five members appointed by the Council. The Committee reviews the proposed use of the revenue (if it changes) and advises the Mayor and Council.

Lodging Tax

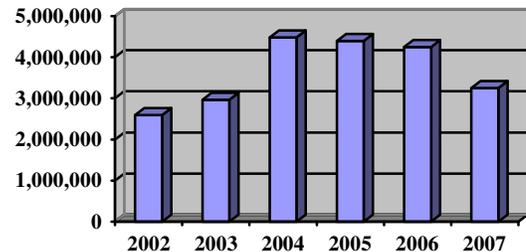


	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Lodging Tax	148,797	143,960	154,114	207,324	180,000	180,000
Marketing Contribution	56,901	35,525	57,500	65,000	65,000	65,000
Interest Earnings	3,740	2,363	5,528	5,000	5,000	5,000
Total	209,438	181,848	217,142	277,324	250,000	250,000

Capital Project Funds –

Real Estate Excise Tax (REET) – The REET is available to fund various capital improvements. It is authorized by state law in two parts, with each having slightly different types of capital improvements that can be funded by the tax. The City has imposed the first ¼% REET since at least 1985 and the second ¼% since 1992. The anticipated revenues to be derived by the REET can fluctuate quite a lot based primarily on larger commercial real estate activity.

Real Estate Excise Tax



	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Debt Service	1,297,662	1,584,211	2,251,358	1,250,000	1,250,000	2,350,000
CIP Fund	1,297,662	1,380,402	2,231,993	3,173,910	3,000,000	900,000
Total	2,595,324	2,964,613	4,483,351	4,423,910	4,250,000	3,250,000

Enterprise Funds –

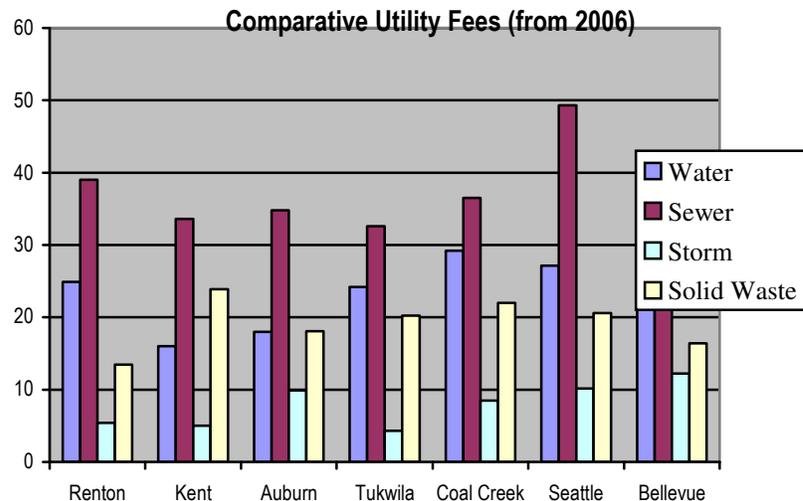
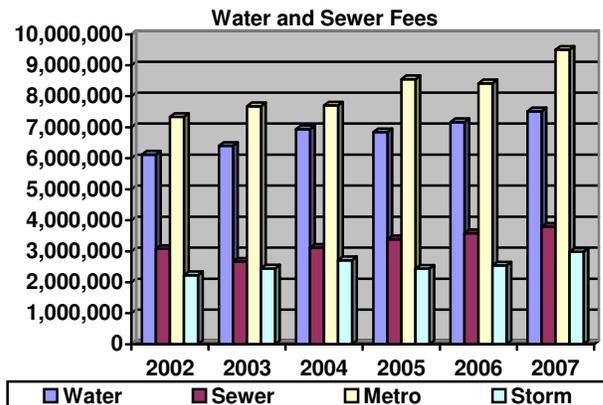
Water and Sewer Rates – The water, sewer and storm sewer rates fund most of the costs associated with providing these services in our community. (Other sources include hookup fees and interest earnings.)

The rates were not increased for many years. However, as costs have increased, the need to maintain the systems and keep up with increased costs has necessitated a careful review of the rates. A rate study was conducted in 2006. The recommendation was to raise rates to maintain service at current levels. The comparative utility fees chart to the right illustrates the average monthly utility bill for a single family residence from services provided for (or arranged for) by the City.

The City is very competitive with similar / neighboring jurisdictions.

The proposed rate increases are: Water 5%, Wastewater 5%, and Storm Sewer 3%.

King County sets the rate for “Metro.” This is the cost of treating wastewater.



	2002 Actual	2003 Actual	2004 Actual	2005 Budget	2006 Forecast
Water Sales	6,120,656	6,401,984	6,938,951	6,844,600	7,164,939
Sewer Service	3,074,720	2,663,528	3,109,350	3,390,400	3,583,100
Metro Sewer Charge	7,338,790	7,678,319	7,707,187	8,553,600	8,418,000
Storm Sewer	2,227,355	2,442,811	2,709,055	2,439,200	2,540,281
Total	18,761,521	19,186,641	20,464,544	21,227,800	21,706,320

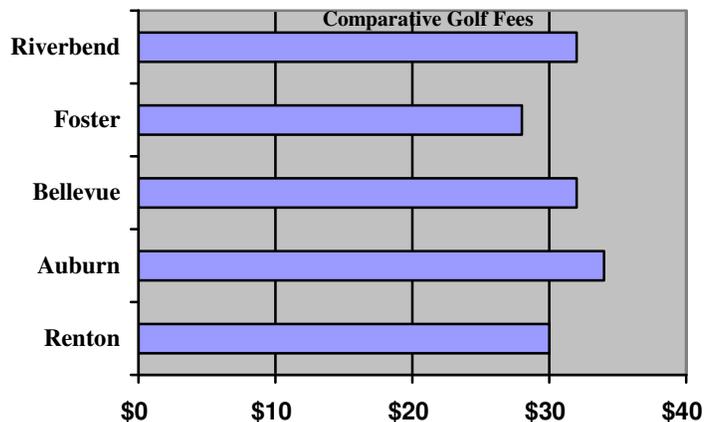
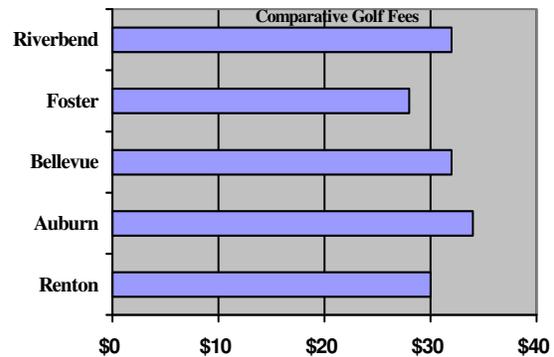
Golf Fees – The City golf course fund was created by ordinance 3884 in 1985. Maplewood Golf Course is owned and operated by the City. The course is managed by the Community Services Department and it is operated as a separate enterprise fund of the city. It is anticipated that user fees from customers will pay the operating and capital costs of the golf course.

The golf course is also a water utility resource as it is the location of city wells that provide drinking water to our community. The use of this

space as a golf course helps preserve the quality of the well water for future generations.

The golf course has a tradition of moderate increases in rates (such as greens fees) every other year. Increases in these rates is included in the 2007 budget.

The comparative golf fees chart to the right illustrates that the Renton course rates are comparative with the market. These rates are weekend rates for 18 holes of golf.



	2002 Actual	2003 Actual	2004 Actual	2005 Actual	2006 Forecast	2007 Forecast
Course Revenue	1,873,218	1,828,357	1,816,305	1,752,645	1,941,880	1,964,165
Concessionaire / Pro Shop	417,559	406,206	423,362	450,829	465,000	500,300
Total	2,290,777	2,234,563	2,239,667	2,203,474	2,406,880	2,464,465

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